

**4/11/20**

Curve continuing to flatten. Apex looks like a plateau. Hospitalization rate is down, that's important. People still getting sick, but fewer are going into the hospital. 3 day average number down. 3 day ICU admissions is down. Decrease in number of intubations. Very good sign.

Worried about spread from NYC to LI and upstate. You can see a wave where it did start to move. So far, we've had hotspots but we've attacked them aggressively.

Terrible news is number of lives lost. 783 yesterday. Just incredible numbers.

We continue to stay the course. Even though this is a hyperpartisan time, we've kept politics out of this crisis. I've worked hard to do that. Not running for anything. No doubt I've worked hand in glove with the Pres. He's been responsive to NYs needs.

All projection models had higher projection numbers than we experienced. All said, caveat, gov't action could flatten the curve and we don't know if people will listen.

WH task force was talking about 1.5 to 2.2 million deaths. With mitigation, projecting 100K to 240K deaths. Actual estimate has been adjusted down, but still at 60K deaths. Peter Navarro memo talked about 1-2 million souls. CDC 160-214 million infected. Talked about 2.4 million to 21 million hospitalized.

There was no political conspiracy theory. It's uncharted waters for all of us. All models were wrong. I say it's too soon to tell because game isn't over yet. Don't know yet what the issue will be. Decisions will be made. We don't know if there will be a second wave.

Need more testing more advanced testing now. Need higher volume faster. Need to be more prepared. Fed Stimulus bill will be key. Needs to be better than last bill.

Fed should repeal SALT. Think you will open the economy without NYs engine? You're kidding. Literally targeted NY, Michigan, CA. Repeal that if you want to help affected areas.

Many people, businesses struggling. We have gov't programs. Trying to access is difficult. NYS Court System going to organize lawyers statewide to do pro bono work to help people with legal issues. Lawyers who have time on their hands, they are looking for volunteers.

Reopening is a public health and economic questions. Unwilling to divorce the two. No economic answer that does not attend to public health. Can't ask people to choose between the two.

I'm still troubled by what we just went through. If no one sounded the alarm in Jan and Feb, how do we know it's safe to proceed now. NYS will gather best minds to study info on reopening and possible second wave.

No doubt what we are doing now is as impactful and important as anything has been done. Actions will determine life and death.

Potential for decisions we make now – big questions. Think short term and long term. What do we rebuild when we open? Did we learn lessons. Are we better for it? Do we make it a moment for positive growth.

Worst thing that can happen is we make a misstep. Let our emotions dictate our decisions.

Enjoy this Holy Week. I know it's different this year. Not going to church, not celebrating Easter Sunday is different and hard, but it's the same message. Message is more profound during this situation. Slow down and reflect more.

Deblasio cancelled school for rest of year?

Cuomo: I understand the Mayor's position. When we made the decision to close the schools, we made it for entire metropolitan region. Can't make a decision with just NYC, without coordinating with entire region. Any decision to re open will be coordinated. Mayor has opinion on NYC. Nassau and Suffolk will have an opinion. Want to re open them all at the same time. And coordinate with CT and NJ. It makes no sense for one locality to take an action without coordination with others. We will act on a metropolitan basis. NJ and CT is not a legal matter, mutual basis of interest. Legally want the metropolitan region coordinated. There has been no decision on opening or closing schools. No decision on opening businesses either. Will all be coordinated. Mayor's position is they may open in May. I get it. On schools, same thing. No decision.

Specifics on outreach efforts to pro bono lawyers?

Cuomo: host of legal issues people need help on. Housing issues. Look at an SBA loan application – not easy to fill out. Fed programs – have to figure out how to access each one. Host of need on legal front. Court system with Chief Judge, working with NYS bar, asking for volunteers to help with myriad issues. Asking for lawyers to come forward then they will match with clients.

Mujica: 600 extra for unemployment will continue through Dec 31, could be extended after that. SNAP funding will go through normal process.

Cuomo: Flattering they want to replace Joe Biden with me. It's irrelevant. Keep politics out of this. Everyone has been very suspicious of gov't and gov't officials – it's always about their politics. I never felt or believed that. Now it's more important than ever before that people understand there is no politics here. In times of crisis you see people who play to their strength. I have no political agenda period. I'm not running for Pres, VP. I'm not going to Washington. I'm staying right here. I'm going to do what I said I was going to do.

Cuomo: I was cabinet sec. 20 years ago. Been there done that. No thank you. I don't know why it's so hard to accept. No Pres No VP, no cabinet.

Cuomo: when we close the schools, coordinated it statewide. You're asking a society to stay home and close businesses. Application does not follow geographic jurisdiction. How do I tell businesses to close in

one area unless I address issues in all surrounding area. Workforce is basically tristate. Coordinate school and business and coordinate geographically. I reject any elected official or expert who says I can tell you what's going to happen 4 weeks from today. Talked to all county execs. Some people believe businesses will open in May. Some people think we should open in 2 weeks. I hear it all. WE'll discuss and coordinate. Decision must be at a minimum for the metro area. Hopefully statewide. Ideally, regional with CT and NJ. That's my goal.

You're legal authority on NYC schools?

Cuomo: in this situation – yes. That's why we closed them statewide.

DeRosa: when we did EO with waiver, we set all schools on same exact schedule.

Cuomo: has to be coordinated. I understand the debate on opening schools and businesses. I don't understand opening businesses in May, but keeping schools closed through June. Schools effectively do day care. How do you say you're going back to work in May, but schools are going to continue to be closed.

Parents – confusing message?

Cuomo: Just clarified that. Not going to be decided in next few days. I can't tell you what May or June is going to look like. I can tell you it will be metropolitan wide, coordinated with businesses. Coordinated with NJ and CT. Not going to operate without coordinating with them. Ideally it is uniform with NJ and CT.

Hospitalizations – change plan for field hospitals?

Cuomo: Praying we don't need a single bed in the additional overflow capacity. Ideally we never needed a bed in Javits/Comfort.

People being turned away from hospitals?

Cuomo: That's not true.

DeRosa: We do daily calls with hospitals and no mention of that.

Malatras: if problem at one facility we move them to another. No one is being turned away. We monitor on an hourly basis.

Cuomo: Crush was 2 weeks ago on hospitals. Have been on the downslide for a while. We have empty beds in hospitals over the past couple of days.

Albany Med nurses went on the record that they don't have the PPE, reusing masks 20 times

Cuomo: We ask every hospital every day, what do you need. We have been getting every hospital what they say they need. If disconnect between nurses and administrators, I can't fix that right now.

**4/12/20 – AM**

In Niskayuna, Pathways Nursing and Rehab. Came to say Happy Easter, Passover, and Thank you!

We lost hundreds of NYers last night to this terrible disease. People are afraid, anxious, under stress everywhere they turn.

When things at their worst, sometimes people are at their best. IN the middle of this situation we were worried about hospital capacity, especially in NYC. Key piece of equipment we needed was vents. Needed more than we actually had. Talked about sharing vents among hospitals in different parts of the State. Out of the blue, one day I got a call that said, there's a nursing home in Upstate NY that wants to lend 35 vents to downstate NY. Unsolicited. In some ways it was the last place you'd think would come forward. We were most worried about nursing homes. And that a nursing home would come forward unsolicited, and say we want to lend 35 vents in case our neighbors downstate need them. What a beautiful gesture. Want to say thank you on behalf of NYS.

I also want to say thank you on a personal level. Not easy for anyone. Want the team and people of Pathways to know they gave me inspiration, energy, and resolve. Their gesture was so beautiful and so kind.

**4/12/20 – PM**

**Cuomo**

- o Good news: change in total hospitalizations is still down. 3 day average is also down. Total hospitalizations is up slightly, the curve is flattening. Change in ICU admissions ticked up. A bit questionable now because most beds in a hospital re ICU now. A tick up in intubations. 3 day intubation rate is down. All the numbers are basically saying the same thing.
- o 758 lives lost yesterday. 9385 total.
- o There is a flattening of the numbers of lives lost over the past week, but at a terribly high level.
- o When do reopen? ASAP. Coordinated regional approach. Address public health and economic activation. I will not pick one over the other.
- o The Keys
  - § Coordinate business, schools, transportation workforce.
  - § Need testing.
  - § Need federal help.
- o National Governors Association
  - § The CARES Act contained zero funding to offset drastic state revenue shortfalls
  - § As Vice Chair, I joined Gov. Hogan (R-MD) in a bipartisan effort calling for \$500b in aid to states.
- o We need a fair Federal stimulus bill. Politics as usual should not be how the Federal government operates right now. New York's economy is vital to our national economy. The bill missed the mark. Help NYS by repealing the Federal SALT tax.
- o Working with NJ and CT on a reopening plan that safeguards public health.
- o **New executive order today**
  - § We will issue an executive order today to direct employers to provide essential workers with a cloth or surgical face mask when they are interacting with the public. NJ did a similar order.
  - § We will also expand who can conduct antibody tests to help ensure as many New Yorkers as possible have access as we work to bring these tests to scale.
- o Happy Easter and Spring
- o Thank you to Pathways Nursing and Rehabilitation Center for sharing their 35 ventilators. We returned them this morning.

**Q&A**

- o Any updates on NYC schools?
  - § Gov: We are where we are. We need to have a coordinated approach on reactivation. It has to be coordinated regionally, both the downstate region and the tristate area. That's how we'll go forward together. Hopefully we can get on the same page with NJ and CT.
- o Are you suggesting NYC schools could reopen this year?
  - § Gov: All the schools are closed. They will remain closed until it is safe from a public health point of view. It has to work in a coordinated plan with businesses. I do not know what we will be doing in June. Nobody knows. If you say schools

are closed through June, you are effectively saying businesses are closed through June.

- o Does it make sense to even open schools for a couple of weeks?
  - § Gov: Is anyone prepared here to say businesses are not going to be open in June? June is a long way away. All of this is premature. No one can make an informed decision right now. Every projection so far has not turned out to be correct, which is actually good news. Our social distancing policies worked.
- o How do you plan on avoiding the public confusion?
  - § Gov: We have remained remarkably consistent. I work with the Feds and local governments. Sometimes it's less coordinated than you'd like, but it happens. We want to come up with one plan for the tristate area.
- o How will you respond to localities that will stay shutdown longer than the State would like?
  - § Gov: I work cooperatively with all the local governments. I hope we can all get on the same page, one plan.
- o When you say there's one plan are you saying it's your own plan?
  - § Gov: No. The trick is to get these states to agree on one plan. Coordination is difficult and it requires compromise. We made decisions to close together because we understood the interplay.
- o Is there a way people can go out and see movies at drive-thru theaters at least?
  - § Mujica: If you open them, then you need the workers to show up and work in close quarters.
  - § Gov: ESD is making these decisions and they're tricky. I see your point and will talk to them about it.
- o How would you characterize your working relationship with the Mayor?
  - § Gov: His position is not unreasonable. He doesn't have to worry about Nassau/Suffolk/Westchester. I do.
- o Will fines be effective on the homeless?
  - § Gov; You're right. You normally can't force a homeless person into a shelter. The shelters do have to operate under the guidelines, however.
- o Does the State have a surplus of testing swabs?
  - § Gov: I haven't heard that. We'll check.
- o Will the State give masks to public sector workers?
  - § Gov: Yes.
  - § De Rosa: Yes. We're putting it on employers. Sometimes it will be on the State to provide masks.
- o Update on hydroxychloroquine trial?
  - § Gov: We were supplied the drug and we left it to the hospitals and doctors. I don't think there are any results yet. It's been about a week or ten days. I hope it works. Everybody hopes something works. I don't have the data yet though. We should have results by April 20.
- o Have you seen any positive results?
  - § Gov: Some people have told me they've seen some positive results, but it's anecdotal.

- o When will hospitals come off hospital PPE rationing guidelines? NYSNA has been told by the supply taskforce that they're coming off CDC crisis guidance.
  - § De Rosa: There has been a disconnect between the hospitals and the nurses. The hospitals say they have what they need, then we hear the nurses and Pat Kane say they don't have what they need. At this point, we have been relieved of a shortage and believe we have what we need. We ask hospitals now if they're operating under normal or crisis guidelines and why in order for the nurses to have what they need to have safe.
- o There's a concern in rural areas that they're beginning to see cases. What efforts are you making to get out to remote spots?
  - § Gov: We watch movement of the virus very carefully. The movement toward Long Island has abated somewhat. There has been movement in nursing homes. We have not seen a significant uptick. We jump on clusters when they pop up with testing/resources. Downstate is stabilizing so we have a little breathing room. I think you will see more growth in less populated places. The virus hits densely populated places first.
- o Why only NJ and CT?
  - § Gov: More states gets to be too ambitious and too difficult to coordinate. The tristate area had a coordinated close down. We are also going to work with PA. There's less interaction on a daily basis than those other two states. Not every local government in each state will agree on every aspect of the plan. They didn't with the close down. You do the best you can. You can't make everybody happy.
- o What's your plan if you get the virus?
  - § Gov: My plan is to do this press conference from home. Happy Easter!

**4/13/20 – AM**

Curve continues to flatten. It appears we have a plateau. Increases slow down, flattens out for a period of time. No one knows how long. Still going up a little bit, but a basic flattening.

Total number of net hospitalizations down. 3 day rolling average is down again. Net changes in ICU admissions is down again. Intubation numbers are real – worst case. Intubation numbers are down. 3 day average also down.

Been very aggressive when we get a cluster pop up.

New COVID hospitalizations by day: this is how many new covid diagnoses. Still about 2K per day. Still increasing hospital population.

671 deaths overnight. Basically flat, but at a horrific level of pain. 10,056 total deaths in NYS.

Why NY? Why cities across the country? It's about density. Number of people in a small geographic location. Dense environments are its feeding grounds. In NR, 1 or 2 infected people were in dense locations with lots of people and it spread like wildfire. Any person in a dense environment can spread it.

Question of reopening: It's a delicate balance. It has never been done before. There are warning signs from countries that have opened. I want to learn from those other countries. Look at Wuhan, look at Italy. See what worked and what didn't.

We are easing isolation. Want to increase economic activity. Will happen through recalibration of what are essential workers. Economy is functioning. We turned it way down. On reopening, you'll be recalibrating what is essential. You'll turn that valve very slowly.

More testing and more precautions at the same time you're opening that valve. Meter is the infection rate. If that infection rate starts ticking up, then you know you've opened the valve too fast.

Reopening plan designed by experts. Public health experts and economic experts. Need regional design, coordinated, with federal support. Mask, gloves, temp taking is key. We know this works. It's abnormal, but it works and we have to do it.

Will discuss with other governors this afternoon. Can we come up with and roll out a reopening plan? Announcement this afternoon.

This is the time for smart, competent, effective gov't.

When is it over? Personal opinion: it's a difficult conversation. People want it to be over so badly. It's not going to be over like that. Not going to be we flick a switch and everyone comes out of their house and economy comes back up. Not going to happen that way. Some parts of the country with low infection rates will come back quicker. That won't happen here.

What will happen is there will be points of resolution over time. We're controlling the spread. If you isolate, your family won't get infected. Feel good about that. The worst is over if we continue to be smart going forward.

WE can reduce the number of people who die. Our health care system can do phenomenal work. WE have not overwhelmed the health care system. I will say nothing but thank you to health care workers for the rest of my life.

There will come a point where we announce a medical treatment. Antivirals that can treat the disease. Then we get to point we have a proven vaccine. That's when it's really over.

12-18 months until a vaccine will be ready. Fauci and FDA keep saying this timeframe.

I'll give you the facts. NYers decided on the facts that they would comply. Do not reverse the progress we have made.

Swabs running out?

Cuomo: On a daily basis, every hospital does an inventory that they send to us showing what they have/need. Any hospital short, we provide them with that material on daily basis. No hospital saying they need X that we have not been able to fill. Caveat: you can have hospital employees say, I don't like this. Hospital can say I only have a 3 day supply and that makes me nervous.

Malatras: we reached out to hospitals in NYC. Medisys said they would like more. We are sending them 200 more kits. People get nervous about running out. As they need it we will send.

Healthcare workers, rationing PPE

Malatras: Working closely with hospitals and frontline workers on PPE.

What would have to open for schools to open

Cuomo: you can't open one system without the others. You can't tell me to go back to work in NYC if you don't have the transit system operating. Whose going to watch my children if schools are closed. People didn't want to close schools because then hospital workers can't show up because children are home. All these things have to be coordinated on statewide basis. WE have 700 school districts in this state. Districts make own decisions usually. We have to have one plan in this situation. We have to coordinate with CT, NJ, RI, DE, PA to the extent we can. Schools, transport, jobs, don't work on a county basis. Entire downstate area is one area. Then you have upstate. That's going to be the conversation when we bring other states together.

Cuomo: we are talking to a number of states. Want to coordinate as much as possible. Focusing on our tristate area. You have to balance the complexity and unweildyness. Going to try to work with everyone. Have to prioritize where you really need coordination. Need coordination with NJ and CT cause that's where our workforce is.

Announce a plan later today?

Cuomo: come to announcement later today.

Buffalo/Erie county a hotspot?

Cuomo: You can have a hotspot, depending on how you define. Is it two blocks, four blocks. I call them clusters that pop up across the state. In Buffalo we have had clusters that have popped up.

Believe the worst is over, are you encouraging the type of behavior you hope to prevent?

Cuomo: no that's why I keep saying stay the course. Stay inside. Facts are facts. I need the public to believe in the credibility of what we are doing. Comes from two elements: are you giving me all of the information or spinning me? Are you manipulating me with misinformation? No, I'm not worried. I give all the facts. Here's all the info. I'm not worried you can't handle the facts. Here's what I propose based on those facts. I hope you agree with me that it's the intelligent response and follow it because it's all about you. I could never mandate 19 million people to stay in their house. They have to believe it.

Amount of people hospitalized – we've crossed over 10K deaths. Why are you confident worst is over?

Cuomo: I'm not confident. Numbers suggest a plateauing. That's what the numbers say. I also say, whatever those numbers say is a direct result of what we do. If we do something stupid you will see those numbers go right back up. The worst can be over and is over unless we do something reckless. Number is down because we brought the number down.

Why decline to release list of nursing home cases by facility.

Cuomo: Don't know details of health care privacy law, but its very expansive. Commissioner Zucker is a doctor.

Zucker: I understand HIPAA law. Issue is, this is their home. We want to make sure we protect their privacy in that sense as well. There's no where else for them to go and we don't want to put info out on that.

Cuomo: law is also tied to spirit of the law and ethics. You don't want to invade people's privacy. I give you everything I have without violating privacy. No secret the number of deaths in nursing homes.

Would you consider starting to reopen Upstate to see how it goes.

Cuomo: doing in combo with CT and NJ. Will announced at 2 p.m.

Unemployment – how is new platform working?

Cuomo: much better. DOL website crashed when overwhelmed. 1K people could not handle the input which is just phenomenal.

DeRosa: new platform up and running Friday. Streamlined. Latest numbers 200K calls were made between Friday and yesterday. A percentage of calls were connected to complete the application.

Trump fire dr. Fauci?

Cuomo: I think Fauci is great. Americans trust him. I've worked closely with him. I think he's been extraordinary. I can't even imagine, that as crazy as things get in this world, can't imagine that ever happening.

Malatras: following Buffalo closely. It's pretty stable right now. If it pops we will be on it.

## 4/13/20 – PM

Mutuality, partnership and cooperation have been great benefit to NY.

Talking today that NY believes it has reached the plateau in the number of cases. Relatively good news in a world of bad options. Should look forward to reopening, but with a smart plan.

Have to do it in coordination with other states in the area. Share information, resources, and intelligences. No one has done this before. One step forward after research and help from public health experts.

I don't believe we wind up with a fully common strategy. States are in different positions. How do you address different set of facts.

Want to make sure we are smart in the way we are doing this, guided by expert, data, and science. Working together we can do that. Each state is going to name a public health official and economic official for that state, along with chief of staff for each state, to form a working group to start immediately on a reopening plan taking into account public health and economic data.

Gov Murphy

Just as we harmonize as states, NJ is densest state in America. Imperative not to just do what we did in our state, but do it in close coordination with NY, DE, PA, and CT. We have not yet plateaued. Whenever it is that we determine based on the facts, it is safe to reopen, working in coordination seems to be a prudent approach. Economic recovery only happens on back of full health recovery.

If protocols on restaurants are different, could have unintended consequences. This is the fight of our lives, we are not out for the woods yet. Opening up will be equally challenging.

Gov Lamont

As we slowly closed down our economy, we need to be thoughtful about reopening. Majority of our cases along the I95 corridor connecting NY and CT. Seeing a second wave of disease in China, Singapore. Would be devastating for our economy. Put together a system that allows our people to get back to work.

Gov Wolf

We all know that we can do anything better when together in this region. This partnership we are forming recognizing that fact. Agree we need to do this right. Need to come up with specific and smart plan, but also creating a plan so our people know we indeed do have a future. As we figure out how to reopen schools and businesses, also have to figure out how to restore sense of hope disease has taken away from us.

Gov Carney

DE on southern end of region, but connected by I95 and Amtrak. Have seen the connections among our state as many of our residents work in NJ and PA. This will help us as we think through what it takes to reenter and get our economies moving again. Decisions may be more difficult than those made on the front. How do we open things in a way that makes sense. Working together, our economies are connected,

our states are connected in a real way. Uncharted waters, more ahead. But we will do a better job for the people we work for. We are a little behind down here. Message still stay home, be safe, but will also think about reentry.

Gov Raimondo

Like all of you, I am constantly thinking about what it is going to take to safely open our economy. Need smart, targeted approach, in a way that keeps everybody safe. I have a team here to develop a plan for the new normal. Looking at everything from how we screen people, use more touchless technology, deep dive on industry for this new normal. Throughout the crisis, the Govs are the one showing great leadership and taking action to keep our residents safe. Think it's only appropriate we do the same now. Spoken frequently with the Govs on this call, our ongoing collaboration has enable all of us to keep our people staff. Virus doesn't care about borders and our response shouldn't be either.

Are you saying you disagree with Trump

Murphy – less that from me, but more what I've said from day one. Use science, data, facts. House is still on fire, have to put it out, but also begin putting in place pieces we need to reopen safely. If you get it wrong, or you jam it too early, you can inadvertently through gas on the fire and worsen the situation.

What kind of voice business community will have as part of the panel you have?

Lamont: each have 3 people on this community. In CT, Indira Nouri, who used to be head of Pepsi, will be part of the team. She understands better than anyone how important to get our economy going.

With Trump saying it's his responsibility to open the states, do the gov's agree with that.

Wolf: seeing as though we had the responsibility to shut down, it's our job to open. You won't have a healthy economy without a healthy population. We're now ready to go to next step, first step for new normal. Don't think we are trying to say anything negative about anyone, just saying it's our responsibility to find a way back.

Cuomo: thank the Govs. We've been working on this for a number of days. Addressing public health and economy – they are both first. Can't do one without the other. Coming up with a consistent and complementary plan among states.

Any sense of deadlines for this group?

Cuomo: starting tomorrow. Said to group we want ASAP, but we want it smart. Follow the data, learn from other countries. You're seeing mixed info, mixed data. It has to be within weeks.

Trump – Fed gov't making decisions, not states

Cuomo: lets see what Fed gov't plan is. Gov wolf was right, it was up to the States to close down. That was the model of management for this disaster that was promulgated. If he wants to change the model, hes the POTUS. It's still Fed, State, Local. But, change the model and explain it. Are you going to say when each state can open? They can set a Fed program that the states can and should follow. But you have to be specific. States don't have the capacity to test. Not enough tests, reagents, medical equipment. Have not had this conversation with the President yet. I'm open to shifting responsibility. Explain to me who does what. Any plan has to be clearly defined.

What parts of economy are a priority for you to open?

Cuomo: I wouldn't tell you that. That's part of this study. If you want to open business, schools have to be open. You can't open businesses if people don't have childcare. If you want to open businesses, have to have the transit system open. This is what the group needs to discuss. Hopefully, each state has plan that is not inconsistent. If unity is not possible, lets at least know what everyone is doing.

Cuomo: Nothing and everything is frustrating. I just want clarity. States closed. It wasn't a Fed responsibility to close to the economy, but now it is your authority to open. When you say open, what does that mean? Are you going to proclaim all businesses open? Govs need clarity. You're POTUS, there's constitution, if it is a legal construct, you want to put forth a legal disaster plan, that's your right. Rules of gov't matter. States can declare disasters, they are in charge of local govt. How do you differentiate different parts of the country with different infection rates? Are you going to do a formula?

Any action against de Blasio?

No, no actions to take. Law is clear. 700 school districts, 500 mayors, 50 county execs. Here this is a state emergency. State will follow a uniform plan. NYC schools closed at same time as Westchester, Nassau, Suffolk. It also has to be coordinated with business plan. Only way it can work. I set a statewide closing policy. That is the law, that is what governs. Districts don't control because it's a state emergency. We are one state. Can't have local govt making decisions separate from others. Have to be able to tell CT and NJ what I'm doing as a state. How do we then conform. Pres could say, I don't care what you say Gov, I'm going to assert my authority over the State. Fed gov't will determine what states do. I understand. Everyone has an opinion. We are one state and we will operate as one.

ON vents: you returned some yesterday. Looks like less of a need? Do you think others will be returned soon?

Cuomo: if we are at a plateau and on the numbers that we've all see, it looks like we are, we've done so much work and acquired so many materials, we are fine if we don't go up. How beautiful that a nursing home donated without being asked? We are fine if numbers don't go up.

Vents from China?

Cuomo: ordered 17K, think 3K came in. Think we will be waiting for a long long time. So many people ordered. Another state outbid us, and our order got bumped. I don't think we have any serious ideas that we will get more.

Cuomo: Head of economic development, commissioner of health, and Gov chief of staff from each state will be on the task force.

Doesn't it make it more complicated to organize with other states?

Cuomo: You don't have a choice. If NY is closed, people will travel to CT or NJ. We are talking to MA also. If you don't take that fact into consideration, then your just being blind to the facts. I don't expect states to conform on everything. You might have contradictory policies as well.

At what point would you consider opening capitol to the public?

Cuomo: opening public facilities will be on the agenda. Lesson from NR, 1 person went to a large gathering, and sparked an outbreak.

Cuomo: schools in NYC, Nassau, Suffolk are closed. Schools across the state are closed until state says they will open. It was a state order that they closed. State waived 180 day requirement. Closing the schools was a hard decision because we knew once you closed the schools, it would impact businesses.

**4/14/20**

Total hospitalizations flat, but technically tick down. We think we are on the plateau. Net change in total hospitalizations, curve is down. 3 day average is down. Net change in ICU admissions is down. Number of new people going into the hospital per day is down. Still have 1600 new cases yesterday.

Watching for growth outside of NYC. Basically flat in West. Rockland, Suffolk, Nassau.

Total hospitalizations by region: NYC 64%, LI 22%, West/Rock 8%, rest of state 6%

Percentage of loss of life is getting higher in nursing homes.

778 lives lost yesterday. That number is up. Numbers basically flat at a devastating level. Stats will say deaths are a lagging indicator. 10,834 lives lost.

We changed the curve. Every model had a higher projection of infections and deaths. That didn't happen because of what we did.

WE control the virus, not vice versa. If we did all this and the numbers still went up, that would be frightening. Take solace in the fact we can control the spread.

We are in some ways artificially controlling the curve. That means what we do today will determine infection rate tomorrow. Total cause and effect. If you behave differently, you will get a different result.

People need to get back to work, we need to reopen the economy. How you reopen is everything. Worst scenario would be if we did all of this and then we go to reopen too fast or unintended consequences, then numbers go up again. Happened in other countries.

Multistate council: NJ, NY, CT, DE, PA, MA, RI. How do you put the best minds in the area together? Let's think together and plan together. If we can't come up with a common plan, let's come up with one that's not contradictory.

Doesn't work if you don't coordinate all the parts: health care, schools, transit, businesses.

Pres said last night he has total authority. That is not accurate.

Fed State relations central to our democracy. Important that we get this right. Remember the balance between the state and the federal is the essence of our democracy. We don't have and didn't want a king. The colonies formed the Fed gov't. It's the colonies that ceded certain responsibilities to the Fed gov't.

Personal point: Pres did his briefing last night and was clearly unhappy. Did a number of tweets this a.m. where he's clearly unhappy. Basic essence of tweet that he was not happy with Govs and this was a mutiny. Pres clearly spoiling for a fight on this issue. Worst thing we can do is start with political division.

Best thing we have done throughout this past 44 days is we've worked together. We haven't raised political flags, even though it's an election year. This is too important for anyone to play politics.

Everything we do here is so important. After Pres made his comments, and looking at remarks, reminded me of a poster I saw in elementary school. "Suppose they gave a war and nobody came." Priest came up and said what's wrong? Said I don't understand. He said that's the point? What would happen if people just refused to engage. Sometimes its better to walk away from a fight than engage it.

Pres will have no fight with me. I will not engage it. Get past yourself and think about society. This is no time for politics, no time to fight. Put my hand out in total partnership and cooperation with the Pres. This is going to take us working together. Real challenge ahead. It's not time to relax. We are not out of the woods. We could lose all progress in one week if we do this wrong.

Capacity to do massive testing does not exist. Going to do antibody testing but that's not enough. How do we put it together and do it in a couple of weeks. How do we use tech to track?

WE have to do as a gov't what our people have done. Look at how people have been selfless. Can't their leaders be as smart as they are. Answer has to be yes.

Look forward to working with the Pres. Unless he suggests we do something reckless.

Talking about making peace with Trump, yet went on tv 4 times today and called him a king? Why not say no comment?

Cuomo: He does not have total authority. Not accurate. That statement cannot go uncorrected. Many things you can debate in Constitution. This is not unambiguous. His proclamation is that he would be King. That statement cannot stand. I'm not going to fight. I've bent over backwards to be in partnership with the Fed gov't. Worked hard to not get involved in politics. He is right that he did move very quickly to get us Javits and Comfort. I said that. And I praised him for his actions. I know how key the fed gov't is. I know how powerful they actually could be. Fed gov't has tremendous capacity that we need right now. Don't have anything specific to talk to Pres about. Spoke to the WH about a hospital matter.

Have you heard from the Pres about yesterday's announcement?

Cuomo: No, we haven't had that discussion. On the first phase, the closedown phase, Pres took a different tack. He was right on travel ban on China. He was right to let states close down economy. You get to the reopening – gov's closed, wouldn't they reopen? No Pres said he has a model. That's ok, but what is it? How do we do testing? How do we use tech? Let's talk through it. How do we disinfect a public transit system. How do we have masks for every NYer. How do we get gloves. How do we make sure if forbid there is a second wave that we have the medical equipment. Plus, where's the money. I'm broke. I don't have two nickels to rub together and the Fed hasn't given us any money.

Will you have this conversation with him?

Cuomo: I have always had open lines of communication with him. We will communicate now. I will not fight with him. No time for any division between Fed and States. Govs who I work with Dems/GOP, not about party. 10K lives lost.

Nursing homes – covid cases and deaths.

Malatras: put out by county yesterday. Some had 1 case. Worried about personal privacy protection. WE want to go through the data to make sure we don't have ID information. Seeing issues in hospitalizations, deaths, beds used.

60K a month tests – is that true? Deblasio saying 100K a week?

Cuomo: signed on the dotted line – what's happening with labs is same thing that happened with vents and PPE. Only a handful of companies that do it, and every state is going to those companies and buying those tests. They have limited production and have to allocate with 50 states. We are again in a bidding war with other states. Fed should take on this role. Let FEMA do the testing. FEMA should have done all the purchasing and allocation. Why am I now competing with other states? I bought 17K vents, but I only got 3K.

Cuomo: City is told that by a company. Will that actually be produced? No. Those companies will get oversubscribed, they will bid up the price and it will go the same way as the vents. Let's inform the new model from the past one. FEMA: you buy all the tests, allocate them by need.

Serological tests, what's plan if they can't ramp up?

Zucker: looking at tests that have over 95% accuracy. Looking to scale up with our public, private and hospital labs. Our state lab test is 6 standard deviations out.

Cuomo: you are right, there are different private sector tests with different accuracy rate. That adds to the complication. WE have to figure it out, but Fed should take it.

What is the capacity on that?

Zucker: state will be able to do 2K per day by next week. Also working with private and hospital labs to do hundreds of thousands.

Cuomo: You could have a symposium on testing. Antibody and diagnostic. State has a test – limited capacity. What is 14k tests a week going to do for you. What can the antibody population be? That's important to know, but how many people are going to test positive? What percent of population do you think? Zucker: 20%. Cuomo: ok, that's not enough. That diagnostic test is going to be valuable. Look at the need – how do you scale that up? I don't know. How did you get Apollo back from the moon 50 years ago? I don't know, but if you can figure that out, you can figure this out?

Cuomo: prerequisite cannot be every NYer tested. You want it available for businesses. You want to take temperature of every employee. Fine, but how do you do it. Need to clean all buses and trains. How do you do that. We want to tech to trace all patients who were positive. How do you balance with individual liberty. States can't do on their own. When I tell you I can't do something, it's the first time I'm saying as Gov.

COVID in nursing homes, first place that were shut down?

Cuomo: You cannot stop it. No visitors going to nursing home. You want to talk about a harsh policy. No visitor for a month. Staff has to be checked every day. Taking temperature is not a fool proof method. Any staff member could be walking in with it.

Zucker: there are individuals with many underlying conditions. They get sick with this or anything else, they get transferred to the hospital. It's a tough battle.

Cuomo: you learned your strength and weakness. Learned we can control the virus. You cannot hermetically seal society. You can't put nursing homes in a bubble and protect them. One ember finds it's way in then it's fire through dry grass.

Rochester: hundred person vigil after shooting. Okd by mayor. Is it appropriate to do that/

Cuomo: don't know specifics. We spend a lot of time saying no large gathering, no large gatherings during holidays. Learn the lesson of New Rochelle. It's not NYC. It's a suburban community. That was one person in religious gatherings.

Advisors already discussing legal options should conversations with WH break down? What could it mean for coalition with other Govs.

Cuomo: it take two to get into a fight. I'm not interested in fighting with the Pres. Can't be more clear than that. I was hired to fight for and protect NYers. Trained as a lawyer and advocate. I will fight for NYers. But I don't want to fight with the Pres. There's too much to do for everyone. I can't do it. He can't do it.

Would there be an argument on State sovereignty?

Cuomo: That would be the argument. Call Hamilton.

**4/15/20**

Important: Gov. Cuomo will issue a new EO on the wearing of masks, or mouth/nose covering in the state.

### **Numbers**

- Total hospitals – down a bit, still in the 18K, you see flattening of the curve
- Net change in total hospitalizations (3-Day Average), down
- ICU admissions down
- Intubations are down
- Reality Check: (New COVID Hospitalizations per day) - we still have about 2000 people that are still being diagnosed with new cases.
  - 2,253 new COVID hospitalizations, up from yesterday's numbers
  - 752 lives lost yesterday, 45 from nursing homes, remainder of the number is from hospital reports.

#### **Number of Lives Lost:**

April 9: 777,

April 10: 783,

April 11: 758,

April 12: 671,

April 13: 778,

April 14: 752 (707 from Hospitals, 45 from Nursing Homes)

\*We will begin reporting all categories of fatalities pursuant to new CDC guidelines and are contacting facilities to get updated numbers

- Governor's office will contact nursing homes, coroner's office, and other facilities to find out if additional people passed away in their residences, etc..., so that they are properly counted.

### **Announcement: We Are Building a Bridge to Tomorrow**

- Today ----- Tomorrow (New Normal)
- Thanks to health care workers, federal government - Army Corp (2500 people capacity is the overall valve), we have the infection spread down to a manageable number. People are restless we have to talk about the reopening of the economy. We have to build a bridge, what does that look like?
  - We should go to a different place - which would be a new normal. A new normal in public health, a new normal in environment, a new normal in social justice, economics.
- Gov. Cuomo - When is this over? Personal opinion: when we have a vaccine when people know they are 100% protected from this virus. Who determines that? FDA

- In order to test and innovate for Vaccines: NYS is in full partnership with the federal government to help accelerate vaccine testing measures. NYS will do everything to support federal government with testing for coronavirus.

### **Other possibilities in treatments:**

- Besides vaccine: there is a possibility that they can come up with a medical treatment:
  - Convalescent plasma
  - Antibody testing
  - Hydroxychloroquine (maybe it works, it is a very politicized topics) - anything NY can do to test it, we will. The medical doctor decides it works, fine.
- Governor Cuomo – says that we have an executive order that limits the prescription of hydroxychloroquine because of supply issue OR may be they develop another drug
- Until medical treatment what do you do? How are you building the bridge?
  - Until medical treatment until vaccine: phased reopening, priority is public health
  - Gradual increase of economic activity in calibration with public health standards

### **Testing:**

- Single best tool to reopen is large scale testing to: TEST - TRACE – ISOLATE
  - The New World of Testing:
    - Diagnostic Testing
    - Antibody Testing
    - Saliva Testing (faster and easier), new form of testing that is being developed
    - Finger prick testing, less invasive but being developed
    - Blood sampling
    - Testing equipment (swabs and vibes) - need it at capacity that does not now exist
    - Cannot use hospitals for that. Drive through locations are better, how do u bring those to scale.
    - Large Scale testing is still hard (WE CANNOT DO IT YET)
    - New York State has done over 500,000 tests to date
    - California, Florida and Michigan have done approximately 492,000 tests combined during the same period of time.
    - We need federal support, states with smaller needs can do it, states with larger needs can't do it

### **NYS will coordinate Statewide Testing**

- 228 private labs, Multiple groups are now testing
- Last week, NYS DOH announced it had developed its own antibody test, this week we will begin antibody tests, 2000 per day via a finger prick test

- New York has also asked the FDA for expedited approval of an antibody finger prick test that could test up to 100,000 NY'rs a day.
- Prioritize antibody testing for healthcare workers, first responders, essential workers.
- More testing = more open economy BUT currently we Do Not have enough national capacity.
- Federal Government's role to help develop national testing: One state cannot develop national testing capacity, every governor is in the same position.
- What happened with ventilators cannot happen with testing:
- Private sector companies will want to have their employees tested.
- We need massive amounts of equipment, we need massive lab capacity, massive amounts of chemical agents, it is very hard to build scale quickly.
- Testing capacity is going to be like how the need was for ventilators in the first phase
- No one is to blame on ventilators, testing. But, the answer is that 50 states and the federal government cannot compete against each other for testing capacity.
- We need the federal government partnership to do this
- Contact Tracing: Once we test, we must trace contacts, we need an army to trace (massive undertaking)

#### **States Need:**

1. Testing/Tracing
2. Funding to manage all these functions to reopen
  - Federal legislation has neglected state governments (referring to NGA's letter)
    - State governments are broke - every governor, National Governors Assoc.: Governors Hogan (Maryland) and Cuomo wrote a join letter that state governments need funding.

#### **Looking Ahead:**

##### 1. Do No Harm

- Today through 18 months (vaccine)
- In the mean-time: testing/tracing

##### 2. Phased re-opening of the economy (as educated by testing/tracing)

- Need to define who does what between federal government and the states?
- Gov. Cuomo – I heard the President last night, it is up to the states

#### Governor Cuomo (President's press conference yesterday):

- a. States can do no harm
- b. States can also do the phased reopening plans
- c. We cannot do, states that have a large problem, cannot do testing and tracing without federal assistance

#### Phased reopening factors "un-pausing"

Un-pausing will be based on:

1. How “essential is the business service or product?
2. What is the risk of infection spread of the business?

Once you know who is essential

1. Figure out who is more or less essential
2. High or lower “risk of spreading infection” – new precautions, new practices, etc.

**The Unpausing matrix involves** - the vision to build the new normal for the economy

	<b>More-Essential Industry</b>	<b>“Less-Essential” Industry</b>
<b>Low Infection Risk</b>	Services/product more essential low risk of workplace or customer infection spread  <b>Priority#1</b>	Services/product less essential, low risk of workplace or customer infection spread  <b>25%-50%-75% - dependent or continued decline of infection rate</b>
<b>Higher Infection Risk</b>	Services/product more essential, high risk of workplace or customer infection spread  <b>25%-50%-75% - dependent or continued decline of infection rate</b> Special precautions, practices, etc...	Services/product less essential, high risk of workplace or customer infection spread  <b>Last priority</b> <b>Serious pre-cautions (i.e., no ‘vulnerable’ employees or customers, antibody testing)</b>

For today: **Stop the spread**

- New Executive Order will include enforcement for all people in public in New York to have mask or mouth/nose covering. These guidelines include must wear mask orders in situations where you are not maintaining “social distancing”. There will be a 3-day notice to allow compliance.
  - Ventilators: We will be giving ventilators to neighboring states: 100 to Michigan, 50 to Maryland

**Q & A:**

Q. COVID-19 General

A. Gov reiterates that he's not interested in retrospectives at this point. Governor did state that if he could, he'd go back to December/January. On NY specific, "There is no state that moved faster." From time of first case to total shut-down, NYS was the quickest - 19-day period.

Q. Masks Exec. Order

A. - Any situation in public where you cannot maintain social distancing (6 ft.): public transit, crowded streets. Possibility for a civil penalty, local governments would enforce, but doesn't

want to get to a civil penalty, yet. If people don't follow, there might be a penalty in the future. Looking for self-enforcement from public.

Q. Coordination with the City

A. Coordinate as much as possible with local gov'ts and partner states. Local gov'ts can have their own rules, but they can't conflict with the state. If there's a conflict, state laws override local laws.

Q. Forceful removal from public transport if mask refused to be worn

A. Governor Cuomo states that we're not there yet, and transitioned into compliance with stay at home initiative. "How can you not wear a mask" given the facts.

Q. Nursing Homes:

A. State will release as much data as possible, but keeping respect and legal rights to privacy will be kept in mind. Gov says err on the side of discretion.

Q. Testing: Coordination with the City

A. DeRosa - City is looking to acquire swabs and vials, etc. Gov is looking to increase testing capacity in labs, all aspects, hoping to reduce competition between purchasers and organize efforts of gov'ts, and companies. How do we get the supply chain up – we need Federal Govt. to step up

Q. Closing of State Parks (Rockland Issue)

A. DeRosa: Rockland Co. was a local issue. State's goal is to leave parks open, temporarily state parks will stay closed.

Q. Prisons and DOCCS: Governor should unfreeze the 2% pay increase - Question referred to letter from State Senators, led by O'Mara requesting that DOCCS get their 2% unfrozen.

A. Governor's holding line on 2% pay increase delay. The state is broke. The bank is broken. Gov Cuomo – we cannot do this until State sees some financial stability. Unfreezing this would be devastating. Gov states that Senators should contact the Federal Government to help aid the State Government in the next legislation.

4/16/20

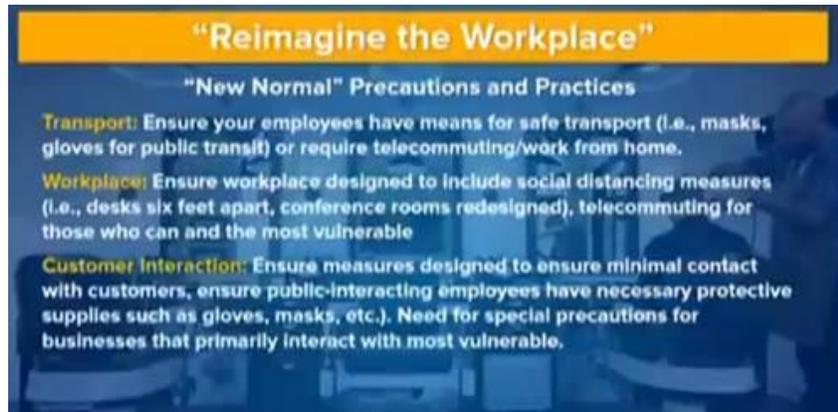
**Cuomo**

- o Hospitalizations rate is down, 3 day average is down
- o ICU admissions is down significantly for the first time
- o Intubations are down
- o Number of new diagnoses is still up (~2,000)
- o 606 deaths yesterday
- o Good news is that we can control the virus, we can control the spread. We weren't sure we could. Now we know.
- o When is it over?
- o Plan to unpause NY
  - § todayà 12-18 months for a vaccine
  - § Do no harm: control the rate of infection
  - § Surge/flex: strengthen the healthcare system
  - § Test/trace: need Federal partnership
  - § Phased return: "new normal"
- o Phased return to "New Normal"
  - § What businesses reopen? (risk v. reward analysis, phasing in)

The image shows a 2x2 matrix titled "Risk v. Reward Analysis" with the subtitle "How do businesses reopen?". The columns are labeled "More-Essential" Industry and "Less-Essential" Industry. The rows are labeled "Low Infection Risk" and "Higher Infection Risk".

	"More-Essential" Industry	"Less-Essential" Industry
Low Infection Risk	First priority – 100%	25% - 50% - 75%
Higher Infection Risk	25% - 50% - 75%	Serious precautions – no vulnerable employees or customers, antibody & diagnostic testing

- Are there more essential businesses? What changes can they make to make themselves more safe?
- Are there "safer" businesses to reopen?
- § How do we reopen and operate?
- § Working with other states as a region
- § Analysis underway, but:
  - We must "reimagine" the workplace. The private sector needs to think how we can do things differently.
  - Who can telecommute?
  - How do we social distance in the workplace?
- § "Reimagine the workplace"



- How do you transport workers back and forth?
- Where do they sit/stand/meet in the workplace?
- How do they interact with the public?
- o Our goal is that the “new normal” is a better New York
- o Testing
  - § Best tool to inform decisions and calibrate progress of risk/reward business reopening plan
  - § 500k tests in 30 days (more than CA, FL, and MI combined)
  - § But we have 19m people and 9m workers.
  - § How do we coordinate supply, sites, lab capacity, acquisition of chemicals etc.
  - § We need a tracing army.
  - § We need the Federal government to help tackle this and understand it will be imperfect at best.
- o Strengthen the healthcare system
  - § Continue surge and flex. Every hospital has to coordinate.
  - § Build out strategic stockpile – PPE
  - § Share resources
  - § We will be sending 100 ventilators to our friends in New Jersey. Their wave hasn’t crested yet.
- o Key is not to increase the infection rate
  - § How do we track infection rate?
    - WE DON’T!
  - § We see hospitalization rates, which happens after a person is infected and is seriously ill
  - § Advanced testing will help determine infection rate
- o How quickly is the virus spreading?
- o All of our early projection models assumed a higher rate of spread. That has not happened *so far*. We’ve brought the rate of spread down. We could have been in a much, much worse situation.
  - § The CDC projected on March 13 160m-214m people infected. They projected 2.4m to 21m people hospitalized. We only have 925k staffed beds in the country!

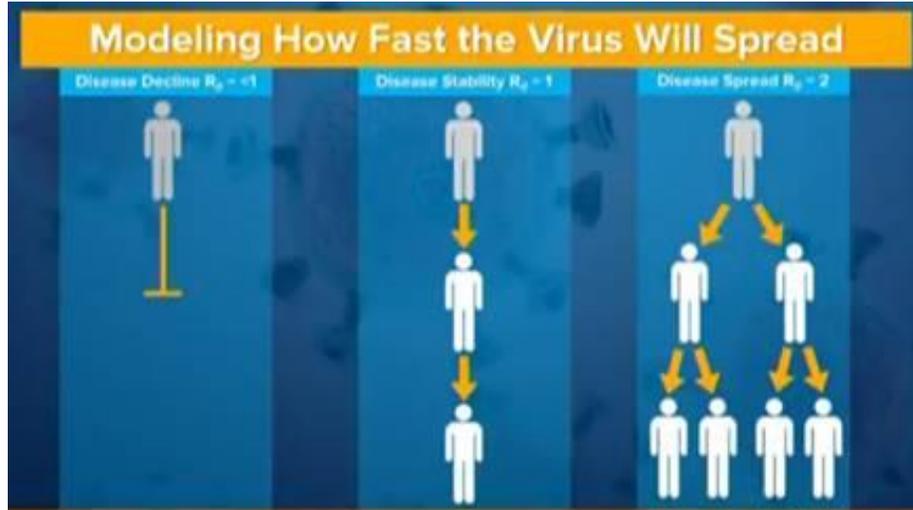
§ WH Coronavirus Task Force projected on March 31 1.5-2.2m deaths without mitigation measures and 100k-240k deaths with mitigation efforts.

§ This is why we planned for the worst. We slowed the infection rate by our actions.

o What is the infection rate?

§ How many one person infects.

o Modeling how fast the virus will spread



§



§



§

§ This does leave us with a lot of wiggle room.

o NY Pause

§ NY Pause has worked, but we are not there yet.

§ NY Pause will be extended in coordination with other states to May 15.

o You must wear a mask when riding:

§ On public transportation

§ Private transportation carriers and for-hire vehicles

§ All operators of public systems, private carriers, and for-hire vehicles must wear a mask at all times

§ Effective Friday at 8PM

o This is not just about your rights. It is about other people's rights to not get infected.

o What determines infection rate spread? YOU!

§ Your behavior, discipline, education of your children, consideration of others

§ Wear a mask, wash your hands, maintain social distance, education your children, use hand sanitizer, make smart choices

o The policies I have communicated aren't worth the paper they are presented on unless people decide to follow them. These are some of the most life-changing policies government has ever issued. They are very hard to follow! I trust in you. If the facts are presented, New Yorkers will do the right thing.

## Q&A

o How many and which nursing homes have reported outbreaks? Is the State advising nursing homes with outbreaks to have COVID only areas?

§ Gov: We have hundreds of nursing homes. I don't know what has happened at every one. We will get you today a list of information by nursing home to the best we have.

o Have you discussed with the Mayor help for the City's budget shortfall?

§ Gov: Yes. It's not just NYC. It's every county and local government in the state. The short answer is that we can't do it. We have a \$10-15b hole. We need the Feds to step in. How can you pretend you're solving this crisis when you're starving state and local governments? We sent a letter to the administration saying that. I tell this to Democrats and Republicans. This isn't helping the country.

- o Why has it taken so long to get specific information about nursing homes?
  - § Gov; We're putting it together. You have hospitals that are dealing with Hell every day and DOH is saying get your reports in on time. They understand they need to report, but they have bigger problems right now. 613 nursing homes in the State, so you're not talking about one phone call. We'll have data today.
- o Yesterday was the highest number of positive chases. Are you concerned?
  - § Gov: Testing is not indicative of anything, in my opinion. It is a function of how many tests you are doing. Our capacity is increasing, which means we find more positives. The testing is not random, it's people who believe they are positive because of their circumstances. The hospitalization rate is more informative. It tells you the people who are seriously ill. It doesn't tell you the rate of infection spread, but it tells you who is positive.
- o The President said that NYC padding the death numbers with 3800 in-home deaths. Do you agree with that?
  - § Gov: I don't know what the Pres said. Why would NYC want to inflate a death toll? It's bad enough as it is. CDC put out different guidelines about what numbers you must report. All we really know are deaths in hospitals and nursing homes. It's possible people are dying at home and we're not counting them. This is a rough estimate. We're refining it.
  - § De Rosa: The CDC put out this guidance. The City was clear that they did not add that number onto the total count, they have a new count of "probable" deaths. It's a separate category. The number is not precise.
  - § Zucker: They're presumed deaths. They could have been different respiratory illnesses.
  - § Gov: I don't think the City put the numbers together. I think the Times put them together and it's a misleading headline.
- o There is a shortage of dialysis machines. How are you addressing that?
  - § Zucker: We've heard this and are working on it. Kidneys are one of the organs that take the hardest hit during multiple organ failure. There aren't shortages across the board.
  - § Gov: We have equipment sharing among hospitals because of surge and flex. No one has had an actual shortfall. If there is a problem with lack of machines, they will let the State know.
- o Does the mask mandate apply to kids?
  - § Gov: Two years and older.
  - § De Rosa: That is what the CDC recommends.
- o For many people, wearing a mask is a big deal and think it's a symbol of government control. Do you feel you are underplaying the impacts of your mandate?
  - § Gov: No. I know many people don't like it. I understand the opposition to it. Some people think other policies are a government overreach. Some people think this is a fabrication. To them, I say you don't think 600 people died yesterday, I will bring you to see them. It's not a fabrication. I'm asking New Yorkers to wear a mask to protect yourself and other people from you. I understand the opposition,

but I also understand the death count and the toll on the healthcare system.

Asking New Yorkers to wear a mask is more than reasonable.

- o Do you wear a mask?
  - § Gov: When in public circumstances, yes. Not in this room.
- o How long will we have to socially distance?
  - § Gov: It depends on how well we control the spread and how close we get to treatment. We don't have it yet.
- o Gov. Newsom is giving \$500 to undocumented immigrants as part of their stimulus package. Can NYS do that?
  - § Gov: We need Federal help. I do think the Feds need a more inclusive policy. We're looking at it, but we have real financial problems right now.
- o Gov. Murphy is allowing NJ state parks to open. Why not us?
  - § Gov: There is not going to be 100% conformity within our region. Look, I could argue either way on state parks.
- o Hearing people are not getting calls back on unemployment, particularly those who are self-employed. Details?
  - § De Rosa: Another 400k people filed claims this past week. This was 1.2m in the past 5 weeks. For comparative purposes, NYS lost 300k jobs in 2008-2009 crisis. The volume is huge.
- o How is your brother?
  - § Gov: Chris is feeling better. His wife has now tested positive. He's sick in the basement. She's quarantined upstairs. They have three kids so it's a practical hardship.

**4/17/20**

Total hospitalizations ticked down again. It is flattening, reducing slightly. Net change in hospitalizations is undeniably on decline. 3 day average says the same thing. ICU is change. Net change in intubations is down, and that's telling.

Reality and counterfact. Number of new cases that walked in the door is still about 2K per day. Still very high. It's hovered about the same rate for a few weeks.

Deaths: refuses to come down dramatically. 630 yesterday.

Where are we going? We have to get to tomorrow. Still believe it won't be over until we get a vaccine. 12-18 months. Hope sooner. Maybe a medical treatment in the meantime. That would totally change the trajectory.

In the meantime, it's going to be an incremental process. We have to be smart as we do this.

Control the rate of infection. Strengthen the health care system. Increased testing. Testing is a totally new challenge. Then phase the ramp up to opening the economy.

Whole response to date as been to a crisis. As numbers come down, people feel we can control the beast, We did that in our response to the crisis. People's actions flattened the curve.

Infection rate is down to .9. One person infects .9 people. Less than 1:1.

Ramp up the hospital system to handle the number of infected people.

We're still in that phase.

Starting to transition to other place: second half of the situation. Unpausing. You can't keep people in the homes forever. Economy can't stay closed forever.

How do you plan a reopen and stay cognizant of public health crisis.

Epidemic outbreak percentage 1.2. You only have a very slim margin to open the economy on. Open too fast, you'll be back to where we started.

You have to develop a testing capacity that does not now exist. You trace them to find other positives and isolate them.

We also have to stabilize NYers finances. We're paying where we are in a position of having no money.

Testing: we don't have a system that can do this volume. We don't have a public health testing system. It's a relatively diminimus capacity. Private sector the same. Those systems don't do large scale testing. This test is complicated and expensive.

Surge and Flex with hospitals. We started seeing much higher numbers that would overwhelm our hospital system. How do you ramp it up? We had to get private hospitals to work with gov't in a coordinated way. We did it but it was phenomenal undertaking.

301 labs across NYS. How do we get them to become one system statewide to test for covid?

Supply chain issues further complicate. Tests require certain chemical reagents to operate. Cant' get the chemicals they need to mix to do the tests. No one has the chemicals. Chemicals come out of China. China in a position being asked globally for these chemicals. Fed Gov't has to be part of this approach. I will do what I can on stateside.

Issuing EO that DOH will be coordinating private and public labs.

Fed gov't can't offload onto the states. I don't do international supply chain. Fed gov't is also ramping up testing capacity. 50 states all competing for precious resources. Then Fed says I want to buy those tests also.

Have to stabilize finances of the state. Fed has passed three bills. State gov't has gotten zero unrestricted funding in any of those bills. How can that be? We need financial resources to stabilize the states. When you starve state gov't, we can't fund schools, hospitals, small businesses.

Reopening up to the states. Ok, is there any funding? No. That's passing the buck without passing the bucks.

This has to be a moment in time when we look back and say society transformed. It was a learning and growth and transformational period. Growth and evolution was accelerated. It became a moment of reflection where reform and innovation happened.

How do you make the changes now that you've been talking about for years, but never had the political will to do. Or were too hard. You have an opportunity in this window to change reform and improve things.

9/11. NY and nation took a terrible beating. It transformed the country. Look at all the security measures we have that we would have never envisioned. After sandy, we built back better than before.

You have to say we paused, reflected, learned, and grew.

What did we learn about public health system? There's no capacity. There was no emergency capacity in hospitals. Why not? Well, that's not what we did. How do you improve the public health system and emergency response capacity? How will we be ready for the next situation?

Reimagining the workforce? Does everyone have to drive to office every day. Can we telecommute which is more effective? How do we make the public transit system safer? Smarter public interactions?

Moment of personal reflection. What have we learned during this crisis. I've spent a lot of time with my kids. My interactions had gotten so superficial over these past few years. Everyone's so busy. Now I got time to sit with them and really have in-depth conversations that I hadn't had in a long time. I was missing a lot. They are grown up and have complex lives, feelings, and situations. You don't appreciate that when you're busy. That's not an excuse. Take a deeper reflection on what's important in life.

I haven't been able to see my mother. I'm exposed to a lot of people and I don't want to expose my mother. It would be careless to go see her. How many times I've said yes, I will come for coffee and called back and said I can't. Wrong. That was more important than anything else. Sometimes you don't miss something until it's taken away. I now realize I've been missing a lot.

While we may be more physically distant, key is to be more connected.

Talking about additional federal funding potentially? Any numbers?

Cuomo: National Governor's Association. I am vice chair. We didn't get into allocation for states. Proportion should be based on need. You know where covid cases are. You see the cases. Different states have radically different situations. Some states got significantly more per case than others. NY got 12K per case. If the state didn't have covid cases, how much did you give to that state just so a Senator could do a press release.

Cuomo: Phase 1/Phase 2. Pres is saying it's up to the states. Gov with states with fewer cases can open faster. Dependent on states and the numbers. Gov relies on numbers. We are now .9 on the infection rate. 1.2 is the tipping point where cases start going up again. Other states not in same situation. States that open first will be those with few cases.

Hospitalization rate stabilized. Are you stopping increasing capacity. Opening upstate facilities to elected surgeries? PPE standards – will any of that be rolled back.

Cuomo: CDC reduced the PPE standards. different guidelines in a crisis than normally.

Zucker: we use the CDC guidelines. I don't feel it caused higher infection rates.

Cuomo: take all these numbers with a grain of salt. Could have a second wave. AT a point where we are now immediately in danger of exceeding hospital capacity? No.

Rate of infection for Upstate NY?

Cuomo: have not done those calibrations yet. Rate of infection analysis is very difficult. It's important to get the economy open wherever you can as quickly as you can. People want to get back to work. Everyone in that same position. At the same time, people will say I don't want to go out get sick and die. As soon as we can and lower infection rate places are in a better position. Calibrating those differences is important. Balancing economic need with the public health need, that calibration is everything. You'll see it clearer. We are right on the line. You'll see clusters in Upstate. Nursing homes are vulnerable point. WE've seen that across upstate.

State released list of nursing homes with outbreaks. Seeing facilities on this list with 20 deaths. Why so long to inform the public?

Cuomo: They have. WE've been talking about nursing homes every day. We've been talking about it all along. It's not an inspection issue. No visitors. How harsh a policy that is. These are people who live for visitors. Virus is not to be underestimated. We want to test frontline workers. But you need tests. Need to ramp up testing.

Does state recommend transferring nursing home patients?

Malatras: have been cases where residents of nursing home transferred to a hospital or other place. Personal privacy is a key concern. These are only places with more than 5 deaths. We only know what nursing homes tell us.

Cuomo: ideal would be on the spot test, saliva test, positive/neg, get results in 15 minutes. You don't have that test and volume capacity.

Release number of positive cases at nursing homes? Family members who want information but can't get it from nursing homes?

DeRosa: DOH put out guidance saying family should be told if family member tests positive. We re issuing EO mandating they do it.

NYS 9<sup>th</sup> largest economy in the world. Things in place globally to attract businesses to NY.

Cuomo: we do have people in China who work for NY for business purposes. We've been using them. Everything made in China. How? This is national security issues.

Any changes to help farmers? Opening golf courses, beaches?

Cuomo: looking at it. Remember, they require state funding. WE don't have it. I talked to a number of Upstate officials. Everyone has their own ideas. School districts feel they are most important. These decisions are all interconnected. I tell them, you open your district, what does it do to district next door. It has to be coordinated. First place we started was in an emergency, Gov issues EO saying we have to coordinate as a state more than ever. I get a lot of calls from people in the ADK, they don't want a lot of people from downstate flooding their communities. Schools, opening businesses, parks, need to be coordinated statewide.

Families hearing two different but important messages from nursing home: no visitors, no denial of reentry. Why not send them where they can recover together.

Zucker: many who left because they were ill then went back to nursing home, because that's their home. Looking at ways to ensure everyone in the nursing home is safe.

Malatras: April 15 data will be up today.

Certain downstate hospitals about overwhelmed ICU beds – utilizing more Javits/Comfort? Pres is also watching this press conference: tweeted Gov should spend more time doing.

Cuomo: To the Pres: if he's sitting home watching TV, maybe he should get up and go to work. Let's keep personal politics and ego out of this. When we were fighting for additional capacity, I applauded the Pres for his response. About 800 people have gone through Javits. To say it's not been used is

disrespectful. When he says we built it but didn't need it. Makes it sound like a request from the state was invalid. If he didn't believe it was necessary, I don't think he would have built it. Numbers came from him. WH task force, CDC projected in the millions. For him to say to anyone that you relied on projections and they were wrong, well they are your projections, Mr. President. Were we foolish to rely on your projections. Better thing to say is, we relied on projections, worked together to build capacity, and we flattened the curve together. I've said a million times they were very helpful. I said thank you. Pres doesn't want to help on testing. He said I don't want to get involved in testing. It's too complicated and hard. That's why I need his help. None of us have done enough because it's not over. What if I said to NY, ok, I'm done. I'm going home. That's what Pres is saying. He's saying he's done. I didn't need the Pres to tell me I'm gov and the powers of the state. The founders did that. Maybe he should have read the constitution. He now says it's up to the gov's. Ok I'm going to reopen. And you don't want to help on testing. Represents the same chaos you created with supplies because FEMA wasn't ready. I needed a stockpile? Where was your stockpile? Your task force says cases will be in the millions. We have 900K beds in America. His projections said 2 million. His stockpile had 10,000 vents. Thank you again for the Javits, Comfort. We're not out of the woods. We have to go forward. We need help on testing and we need funding. It's up to the Gov and the states? Then provide the funding. They only want to pass a bill that funds their small business program. BTW, I know the airlines need a bailout. Why don't you show as much respect to your states as big businesses. Some gov's in a place that can reopen right away. He's doing nothing. He said it's up to the states. Which is where it always was. He said it's a 50 piece puzzle. No, it's a map. Those are states. They have constitutional power. States opening on own timeline. Coordinating with neighboring states. All he's doing is walking in front of the parade. He has no role in timing of the parade. Help on testing. We need funding. You love talking about the way you funded everything. Bailout, bailout, bailout. State gov'ts, which are only ones doing reopening, they're going to need funding. Say show gratitude. How many times you want me to say thank you for doing your job. Thank you for having the Federal gov't participate in a fed emergency. Thank you for building Javits pursuant to your projections. If you don't agree, fire the head of the CDC or the WH task force. March 13, CDC says, 160-214 million Americans infected. That's over half the population. CDC 2.4 to 21 million Americans hospitalized. Let's take their minimum number, 2.4. It's 2.5 times what your capacity is. We have 50K bed capacity in NY. By their projections, we need 150K beds. McKinsey said 140K bed. They got it from the CDC.

State spending – state might have to cut off spending?

Mujica: looking at our cash numbers, making sure we are funding payroll, Medicaid. Looking at cash to make sure we can do that, particularly with extended deadline for tax filings. 7 million filed, most probably will get refunds. Remaining probably owe. We will have to make reductions – we have a revenue shortfall between 10 and 15 billion. NYC put out budget yesterday. Projecting 7 billion shortfall. Without federal dollars, we will have to make adjustment.

Zucker: making sure they have the PPE, increasing staffing. Any questions, we address them. We have a covideo to go through nursing home to make sure things are being done correctly. We have staff, volunteers, working with each nursing home to address. If need for PPE, we have stockpile.

Undeniable that states have lower cases than others, it is possible to open up certain parts of NYS before NYC

Cuomo: logical to think plan would take into consideration infection rates, hospitalization rates. If you have less of a problem you can open faster. If you are in one state, and parts of the state don't have a problem, why can't they open sooner? I think they can, but you have to have a plan in place so no competition between parts of the state. Even those counties in a different situation. If you're looking for a region, you don't have regions in the state that are immune. You'll see pockets in every region. You can find a county that is in a different situation. Let's say, what happens in a county that opens up. Would you create a problem for that place because people would descend upon it. Has to be thought through and coordinated. Still in the midst of a public health crisis.

Why this under your skin?

This is important moment. States can't do it otherwise, if we don't have federal help on testing, that's a real problem. I'm not going through chaos created during PPE.