

3/21/20

- **Cuomo**
 - o The numbers are still increasing.
 - o Reduce the spread and the rate of the spread
 - o Increasing hospital capacity
 - o Zero nonessential workers
 - o New rules on personal conduct
 - § Matilda's Law – how to help the elderly and their families
 - § Personal conduct, Dr. Fauci has helped me put together these policies
 - o **We're working on every level. Every piston is firing.**
 - Increasing hospital capacity
 - Ending elective surgeries
 - Want to get capacity up to 75,000 from 50,000
 - Reconfigure space
 - More staff
 - § Building new beds
 - Javits
 - SUNY Stony Brook
 - SUNY Westbury
 - Westchester Convention Center
 - § Increasing supplies
 - o 2m N95 masks
 - o Converting apparel manufacturers
 - o 1m N95 masks to NYC
 - o 500k to Long Island
 - o Ventilators being gathered from all facilities
 - o Purchasing 6k additional vendors
 - o **Federal Government's Cooperation**
 - § Pres and VP – Disaster Declaration
 - § FEMA Assist – request waiver 25% New York State (I'm asking them to waive the 25% NYS is responsible for)
 - § Requesting four field hospitals at 250 capacity (looking at Javits)
 - § Requesting four Army Corps of Engineers temporary hospitals
 - § Requesting medical supply assistance
 - § Request Federal congressional delegation to modify coronavirus legislation to make NYS eligible for \$6b in aid – NYS currently ineligible
 - § Trials for New Drug Therapy
 - Hydroxychloroquine and Zithromax
 - FDA acquiring 10,000 doses
 - Zucker recommends trial
 - We will work with hospitals, doctors, and families to use those drugs
 - Working on possible vaccines, other drug therapies
 - Regeneron exempted from no work order
 - o **New numbers**

- § The more tests you take, the more positives you find.
- § Our goal is to find the positive cases so we can isolate that person to slow the spread.
- § NYS is doing more tests than anywhere else
 - More tests per capita than China or South Korea
 - More tests than any other state
 - Great accomplishment – tests, drive thrus, managing hospitals
- § NYS has performed 45k tests, CA 23k, WA 23k
- § Our numbers should be higher
- § Positive cases 10,356
- § New cases 3,254
- § NYC total cases 6,211
- § NYC new cases 1,803
- § Westchester hotspot is now slowing
- § 21k total cases in the US
- § Total tested 45k
- § Total new tested 12k
- § Hospitalization rate: 1,603 out of 10,356 (15%)
- § Estimates of infection rate range 40% to 80% of the population
 - Would be between 7.8m and 15m New Yorkers
- § 284k total cases worldwide, 11.8k deaths, 90k total recoveries, 183k pending
 - o This tracks everything we know in NYS
- § People who died in the 2018-2019 flu season in the US: 34,157, 74.8% were over 65
- o Don't listen to rumors
 - § Everything functions – food, transit, essential services. No reason for unsure anxiety.
 - § Contact my team with real questions: coronavirus.health.ny.gov
- o Younger people not fully complying
 - § You are wrong.
 - § 18-49 years old are 54% of the cases in NYS
 - § You can transfer the virus and wind up hurting someone you love
 - § Rule: social distancing everywhere
 - § There is a significant amount on noncompliance in NYC, especially among young people in parks
 - It has to be stopped. You are endangering people.
 - § I will be in NYC today to see this.
- o My personal opinion
 - § Social responsibility
 - Economic rights, human rights, environmental responsibility,
 - People need to think of public health as a social responsibility
 - § In this crisis, we are all first responders
 - § Your actions can save or endanger lives

- o We are going to get through this. We don't know how long. We're trying to slow the spread of the virus to a number of months. I know people want to hear a matter of weeks, but I don't believe it will be a matter of weeks. How long and how well we get through this depends on what we do.
- o There will be significant economic and social consequences. Economic consequences come second. There is no Dow Jones Index for social decline.
- o Stress and anxiety of crisis
 - § Asking all psychologists and therapists willing to volunteer to contact health.ny.gov/assistance
 - Would be done over video conferencing
 - § Mental Health Electronic Health Center
- o What do we learn about ourselves? We haven't gone through this as a society. 9/11 is relevant in some aspects. It transformed society. There was a sense of vulnerability that we didn't have before. But as a society, as a country, we've been blessed that we haven't gone through something as big as this. We see our strengths and weaknesses.
- o Thank you to everyday heroes
 - § Healthcare workers
 - § Grocers
 - § Pharmacists
 - § Police officers and firefighters
 - § Public transit workers
 - § Childcare workers
- o Practice humanity
 - § Kindness
 - § Compassion
 - § Gentility
 - § Patience
- **Q&A**
 - o Where are those 6k ventilators located?
 - § All across the globe. Will be coming in over the next several weeks. One ventilator can serve two patients, so we're getting creative and aggressive. They'll go where the cases are.
 - o *Couldn't hear the question*
 - § Medical supplies are a national problem. I'm calling people all across the world for these supplies. We have apparel companies that are manufacturing gowns. We have to secure the material. We have a statewide gown shortage. We're doing better with masks and ventilators (but we still need 30,000). The medical community has told me that masks are the priority. We have made progress. We have not been successful as of yet at finding a supply of gowns.
 - o Where are the masks going?
 - § We have masks going across the state. We allocate based on need. The locus of the problem is NYC/Westchester/Nassau.
 - o Have you been tested?

- § No. I have not been exposed to anyone who was positive and I am asymptomatic. I don't want to waste a test.
- o Albany hospitals are saying they can't test members of the public. Is that a concern?
 - § We are testing using the same protocol across the state. If you meet that protocol, you get a test. And again, we are testing more than any state in the US. The test won't make you feel better.
- o *Couldn't hear the questions*
 - § We can get you those numbers.
- o What do you mean about the fix for the Federal legislation?
 - § The House bill said for a state to receive Federal money, it can't make any changes in Medicaid procedures. In NYS, the MRT issued their report that changes procedure in the Medicaid program. We can't do a budget without changes to Medicaid. There's a lot of waste in long-term programs
- o What will the four field hospitals look like?
 - § There are done by FEMA. They are equipped with 250 beds. They're tents. Medical equipment and staff. The Army Corps of Engineers also create a tent like facility in a facility like a convention center. It doesn't have the beds, equipment, or staff.
- o Will they be adjacent to existing hospitals?
 - § 1000 beds in Javits. Don't have a number yet in those other four locations.
- o Have you considered how to deal with vulnerable people in State prisons/
 - § We're looking at that closely. We don't have a significant spread in the prison system We've stopped certain visitation. We don't have that problem yet.
- o *Couldn't hear the question*
 - § We are acquiring 2m new masks. Masks that normally costs 80 cents now cost 4 dollars. We need them. Most of them are coming from overseas.
- o *Couldn't hear question*
 - § GNYHA is helping on mask distribution. Masks will be distributed proportionally among public and voluntary hospitals.
- o Going forward are we going to see some heavy duty measures in regards to advocacy organizations that rely on public funding?
 - § Advocacy organizations can never say they have enough. To be advocating for more State funding in this situation is beyond the pale. The State is basically broke.
- o In regards to mortgages, are those rules mandatory orders to lenders?
 - § Mandatory.
 - § De Rosa: DFS struck an agreement with the banks. We're formalizing by executive order by today.
- o *Couldn't hear the question*
 - § Pass a budget. Government must function, especially now. Government should do its job for the rest of session. This when you need government to work the most.

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Working to keep numbers at what our hospitals could manage. Curve suggests we could need 110K beds.

State gov't manages emergency unless capacity exceeds state's ability. Then Feds take over.

Feds leaving states in charge of quarantine decisions. That has been right to date. Fed should nationalize medical supplies acquisition. States can't deal with finding the medical supplies that they need. That's why I believe fed should take over.

When states are doing it, we are competing against other states. Not the way it should be. Price gouging a tremendous problem. Only getting worse. Now paying 7 dollars per mask. Vents, range in price from 16K to 40K each. NY needs 30K. This is impossible to manage. If we don't get, we will lose lives we could have otherwise saved.

Fed has two options: voluntary partnership with companies. Pres has done and gotten a good response.

Second option: Defense Act. Tells companies you must do this now. It mandates companies. It is appropriate. If I had power in NYS, I would do it. Pres should order manufacturers to produce equipment. It's not hard to make masks, surgical gowns.

If Fed does it, they can do it in an orderly way. They can designate need and allocate to factories for manufacturing. Would avoid price gouging.

I can tell what is happening. Companies call back say price just went up. We even have hospitals competing against each other.

We need the product now. WE have cries from hospitals around the State. Governors across the country in same boat. Only Fed gov't can make that happen.

Fed gov't funding; should prioritize funding. Individuals who need money. We took care of mortgage payments, but you need to buy food. If you are laid off, you are in trouble. Fed gov't is right – get money into pockets of people.

Money to gov'ts: economy is stopped. Funding to state gov't is essential.

Corporate subsidies: should not be a gift at taxpayers expense. Look to 2008, corporations bought back stocks, paid executive handsomely, and taxpayers got none of the profits. Citizens should benefit.

Fed funding: working on another coronavirus bill. This should not be the usual sausage making of pork barrel. It goes through political process. Everyone should get some money, which dilutes the funding. Doesn't even address the need.

Every Senator is going to say, I want money for my state. Every Congress person wants money for my district. That's not what this is about. This is about addressing a need. Get funding to places that need it. Money follows the need.

NYS has 15 times more cases than any other state. Fund the States that need it. Use the need for basis of funding.

To NY delegation: NY received no funding from first bill, even though NY has greatest need. Political custom: one person should not pressure members of other party. Baloney. I represent all the citizens of NY. I fight for NYers.

This is no time to play politics. Delegation needs to stand up for NY.

Requesting Army Corp start building temp hospitals at Stony Brook, Old Westbury, Westchester Convention Center and Javits.

Met with Army Corp, I approve these sites. Temp hospitals are helpful but don't bring supplies or staff.

Compounds our problem of not having enough supplies or staff.

Sites we picked allow for indoor assemblies. Won't be outdoors. These campuses have dorms where staff can stay.

I have made all approvals, so from my view, construction can start tomorrow.

Asking FEMA to come in and erect 4 Federal hospitals at Javits. Federal hospital is different than Army. FEMA hospitals come with staff and supplies. 250 bed configurations. We are asking for 4. They are fully equipped, fully staffed.

That will give us regional coverage in downstate NY, which is most heavily impacted area.

Pres signed FEMA declaration. Funding for these services is split 75/25. Fed gov't can waive states share. Requesting Pres waive state share. We don't have the funding to pay it.

Asking the President to do what I did in NY. Cut the red tape, cut the bureaucracy. Get Army Corp and FEMA moving. Lets get hospitals in place before apex.

Sequred 70K hydroxy and 10K Zithromax. Going to get the supply and trial will start this Tuesday. We are optimistic this could work. Good basis to believe this could work. Point to Africa, low cases in Africa, think it could be because so many take this drug combo.

Think FDA should approve serological testing for coronavirus to determine whether antibodies were developed to fight coronavirus. Most people have resolved who have had it. How do you know? You test

to find antibody. If you have it, that means you had it and resolved it. Why do you want to know? I want to know who had it and who had the antibody and will help get our medical staff back to work quicker.

State role: expanding existing hospital capacity. This gets back to 53K beds. WE have asked hospitals to increase capacity by 100%. Difficult and maybe impossible. A hospital is highly regulated. We are waiving all regulations. From a physical capacity point of view, can you expand by 100%.

WE understand many hospitals won't be able to do. At a minimum, hospitals must give a plan to increase by 50%.

We also have ICU bed issue, need to increase. That is limited by number of vents. No vent = no ICU bed.

DOH emergency order – this is law that hospitals must come up with a plan.

Cancelling all elective non critical by Thursday.

Repurposing all health care facilities.

All young people can get COVID. 18-49 represent 53% of cases in NY. It's a nasty illness. You can get and transmit to someone else.

There is a density level in NYC that is wholly inappropriate. You'd would think nothing was going on in the world. I don't understand what I'm saying that people don't get. This is not life as usual. This kind of density – in these parks, you would not know that anything is going on. This is a mistake. It's arrogant, selfish, disrespectful, it has to stop now. This is not a joke and I am not kidding.

Spoke with deblasio and corey johnson. Told both that this is a problem in NYC. NYC must develop an immediate plan to correct this situation. Want plan in 24 hours so I can approve it. Have much less traffic. Open streets. Open space. People should be in open space areas. No group activities in parks.

NY is testing more people than any state in the country. And per capita, more than any country on the globe. Total tested, 61,402, total tested over night 15,915. New cases, 4,812. Total cases, 15,168

Only a handful of counties don't have existing cases.

Hospitalization rate, 1974 out of 15,168 (13%). This is key indicator.

NY has 15,000 cases, WA 1600, CA, 1500. WE have 15 times the cases. Do we really? Don't know. Testing more than anyone else. I have no doubt we have more cases, we have more density, more people who come from other countries.

114 new deaths. Total number of deaths 374.

Statwide deaths: to extent we can research cause and demographics of death 70% who passed were 70 years or older and majority had underlying health conditions. 80% of those under 70 had underlying health condition.

Capacity of our health care system can save those lives. Just because you are elderly, have immunocompromised, and have coronavirus, you will pass away. That depends on hospital capacity.

Personal advice think the situation through. Don't be reactive. Yes, you are out of control. Situations changing out of your control. Very frightening feeling. Start planning for negative and positive. I'm even getting annoyed with the dog living in one place.

It's going to be 4 -6 months. No one can tell you how long. Not Fauci, or anyone else.

At same time, it's going to be ok. Grocery store, pharmacy, mass transit will be open. There's not going to be chaos.

Dealing with hardship makes you stronger. My hope is that NY will lead the country going forward.

NYC: in your powers to reduce density?

Cuomo: I could make those decisions. I don't know the situation with the parks well enough. I don't know situation opening and closing streets well enough. Local officials in better position to make those decisions. I want to know what plan is and approve it. It is a serious problem. Density has to be reduced fast.

Running out of testing from NYC to Cap Region

Cuomo, main problem is the equipment: masks, gowns. We sent 1 million masks to NYC. Have a million masks here. Been scrambling to buy these masks. Forget voluntary partnership, Fed should mandate so private companies not gouging the states. Not the way it should be. Let Fed gov't take the function of medical supply production and distribution. ON testing, I said the opposite, I told the VP to decentralize it. Give power to the state. I'll turn on 200 labs and reduce bottleneck. This task, Fed is in better position than I am. Order the production of masks, gowns, and vents. Give them a mandate. Distribute based on need. The Pres can do it, it's his style to say this has to be done.

Cuomo: Not willing to give up testing because it's one of the ways we slow the spread. Density reduction. Testing, find and isolate the positive. Not willing to stop testing because our job is the slow the trajectory of increase because I can't handle in hospital system.

Cuomo: there is a point where it's not worth doing the testing. Not there yet. Even if we increase capacity to 50% more, still not enough. Still at only 6K vents when I need 30K. Have to do everything we can to keep that curve down, testing is essential to that.

Cuomo: I want NYC to come up with a plan, get it to me in 24 hours. I'm open to anything. Has to be done quickly. Needs to be dramatic action. We all talk about being a community. I need to be able to rely on you, so you need to be smart in your actions.

Cuomo: we have done increased absentee ballots.

DeRosa; only two ways you can vote absentee, if you are sick or unable to go to the poll. What we are looking at is if our Exec power can change or if we need to the Leg to change the law.

Cuomo: No visitors to nursing home. Very sad situation. We're encouraging and working with working homes on telecommunications. Before staff comes in they must be tested.

Cuomo: one, state action, assume no one else does anything but you. Assume Fed does nothing. NY doing everything possible to do just that. Increasing hospital capacity, finding medical supplies, asking apparel companies to make masks and gown, childcare for healthcare workers. At the same time, I am saying to Fed gov't, you need to do what you need to do. There is a Fed role. You support the states if the states can do it. If I know a situation can't be handled locally, I come in. Fed should take over med supply situation. Order companies to manufacture. Get FEMA and Army to come up tomorrow and start building. Pass the funding, don't let Congress make it pork barrel. Help corporations, but not like 2008.

Cuomo: Rick Cotton had the virus, never hospitalized, home for 2 weeks, now testing negative.

Cuomo: Labor dept has 700 people working on unemployment claims. Have never seen a volume like this ever.

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Increase in number of cases continues. I see it as a wave that will break at one point. Does it crash over the health care system.

Density control – took every action we could take. Greatest issue is in NYC. I saw the issue myself. Told NYC I want a plan to reduce. Has to focus on plan to reduce gatherings of young people.

Increase testing capacity – isolate positive cases. Asked Feds to decentralize testing. March 13, allowed state to test. We are now testing 16K per day. More than any other state in the country. That's more than South Korea per capita.

NYs numbers will be higher because doing more tests.

Increase hospital capacity. We have 53K, need 110K. Have 3K ICU beds, need 18 to 37K.

Issuing emergency order to hospitals – you must increase your capacity by 50%. Mandatory directive from the State. We would ask you to try to increase capacity 100%. If they increase 100%, that solves the mathematical projection.

I think it's unreasonable to tell hospitals to reach 100%. Ok to ask. Mandatory to reach 50%.

Once you secure the bed, you have to secure the staff. You will have staff getting sick. We are going to the entire retired community who are licensed, registered. Asking to enlist to health. This is just a request. Have gotten good response.

Doing an emergency EO to get nurses to enlist. Asking insurance companies to allow nurses and docs to work in hospitals. There is no need for them to be reviewing claims.

Competing with other states for equipment. WE have made certain strides. Talking to companies. NY manufacturers really stepping up to the plate. This is ad hoc. I'm bidding up other states on the prices. Let the Fed use the defense production act. We need to know what the numbers we need produced, who will produce, and when. You can't run this operation based on waiting for people to come forward with offers. Yes, it is an assertion of gov't power on private companies. But so what? This is national emergency. And you are paying them.

Dispatching supplies around the State today. See attached photo for details.

We've had some success securing supplies

Will be sending PPE, masks, and gowns

	N-95 Masks	Surgical Masks	Gloves	Gowns	Face Shield
Long Island	33,976	86,170	35,350	14,512	19,709
Westchester	16,988	43,085	17,675	7,256	9,854
Rest of State	118,916	301,595	123,725	50,793	68,980
NYC	169,880	430,850	176,750	72,561	98,543
Total	339,760	861,700	353,500	145,122	197,085

STAY HOME. STOP THE SPREAD. SAVE LIVES.

Going to Javits today. Going to Stony Brook, Westbury and Westchester.

President responded to our requests. Makes a big difference to NY. Javits are 1K beds with all the equipment. Declared a major disaster declaration – allows FEMA to help us. Normally a 75/25 split on costs – President waived state share.

Asked FDA to approve experimental drug that we are working on in NYS. FDA gave DOH approval to use on compassionate care basis.

Drug therapy – Tuesday, starting hydroxy with Zithromax. NYS can proceed with experimental drug on compassionate care basis. It takes plasma from person infected, processes the plasma, and injects antibodies to sick person. It's only a trial for people in serious condition.

Work on seriological drug – test person and see if they had the virus. If you knew that, you would know who is now immune and can go back to work.

78K tested total. 16K tested overnight. 25% of all nationwide testing in NY. 20K cases statewide, 5K new cases overnight. Significant increase. Spreading statewide.

Hospitalizations 13% (2,635). This is down. It has gone as high as 20%. Of that, 24% require ICU (621 beds).

NY, NJ, CA top three states. NY far and away the most impacted. Important for Fed gov't funding. Send to where most need.

Still evolving and figuring it out. Has to be a balance. Public health and economic viability. I take total responsibility for shutting off the economy in terms of essential workers.

We also have to plan the pivot back to functional economy. Should young people go back? Can those tested and immune go back to work?

Dr. Katz, Yale, model: Isolate the vulnerable people. If you isolate all, you might increase the risk of vulnerable people. Can you get to the point where the healthy can go to work?

Survival rate for those who are infected is 98%. How do we start to calculate that in.

We have to start to think about NY Forward. Steve Cohen starting to think about restart of the economy. How do you dovetail that with a public health strategy.

This may gone on for several months. That is a new reality. Not going to be resolved in two weeks. Understand the negative effects of this.

Cuomo: have not gotten the plan from NYC yet. We talked yesterday with mayor, speaker. Once I approve for NYC, I will implement the plan in other communities to avoid people travelling.

Cuomo: this is all in addition to current density control measures.

Cuomo: you go where need is. You follow the science. Majority of cases coming out of NYC.

Zucker: Vast majority of ICU beds downstate. 2/3 in City. As Gov mentioned, 600 in ICU. Have many more beds. Have to prepare for even more. Don't have exact number of current open ICU beds. You can actually turn bed into ICU beds. This is what hospital associations working on. Will have report shortly.

Cuomo: Larry Schwartz handling finding supplies. Cara joining their team. No one in this state today who can say legitimately that they cannot get a mask. You saw the numbers of what we sent out. Today we can get masks and gowns to anyone who needs them. Can't promise next week or week after. Today there is no one we can't cover.

Cuomo: Have to walk and chew gum in life. Don't have the luxury of being one dimensional. Proud of measures we have taken. But I'm also very aware that it is unsustainable to run this state with economy shut down. You have to get economy up and running. Has to be planned at same time. Another complication is what Dr. Katz is talking about. Can you have a more refined public health strategy that is less destructive to the economy. Is it smart to have kids staying home next to their grandmother? I think there is a line where those two dots cross.

Cuomo: no second thoughts on actions I have taken. Would make same decisions today. Rate still not low enough. Sure there will be political consequences. People are angry. I did the right thing and I'm proud of it.

De Rosa: Directive: no gatherings of any kinds. If that's confusing, I'll put in an Executive Order.

Cuomo: the Legislature is going to do their job. Executive will do their job. We will pass a budget and will address policy items we laid out and discussed. We're going to pursue all of it. If you have a really complex issue that would require weeks of nuanced detailed negotiation, that we won't do. Don't want to pass any unintelligent bills that I have to deal with again next year. Bail reform has to be done. I want to legalize marijuana.

2.5 billion in health care cuts – are you thinking of any other way to get through Medicaid issue?

Cuomo: You have many costs in Medicaid that have nothing to do with anything we are doing now. You have many parts of Medicaid that have grown exponentially and there is gross waste. You have to question every premise of state programs. You will find there are ways to save money. That's what we are doing here.

Infrastructure of NYC might be contributing to virus?

Cuomo: density contributes to spread of the virus. Coughing, sneezing, and I touch the table. Just picture the city in daily life.

3/23/20 at Javits

Thank all the people working here.

Constructing 4 emergency hospitals (250 patients each). Being done on the main showroom floor above us. Hope construction done a week to 10 days.

Being designed as a backfill to free up hospitals. Also looking to construct additional 1K beds, but for lighter medical care.

All systems a go. Materials already started to arrive. Luckily Javits has plenty of space.

Can't hear the questions

Cuomo: tax deadline for State was extended when Fed gov't extended.

Cuomo: one of the necessary but difficult by products has been what its done to the economy. Basically shutting down economy with only essential workers. That comes at tremendous cost. Understand many people aren't earning an income, placing additional stress. This was a difficult decision. But my adage in these disasters is do everything you can, prepare for the worse but hope for the best. This is a matter of life and death. The economy can be fixed. This will get much worse before it gets better.

Cuomo: Days from now, we can handle the rate, days from now. Immediate problem in NYC were the supplies. WE've been working very hard to find and buy supplies across the globe. Believe we have enough for the State for the immediate future. Problem – we have 53K bed, we project we will need 110K. Ordered hospitals to increase capacity by 50%. Brings us to 75K. Less worried about beds themselves than I am the equipment. Many cases will need vents. We need 30K vents and we can't get them. That's where we need Fed to step up. We should be ordering the specific equipment we need and ordering manufacturers to produce.

Cuomo: All hospitals ordered to increase capacity by 50%. Asked them to try for 100%. I don't think its reasonable or feasible to ask all hospitals to get to 100%. Javits will be backfill to ease burden on hospitals.

Cuomo: Act sooner and act more dramatically. Some people who will say this is too dire, it's not going to be that bad. They are wrong.

Cuomo: everyone has to do what they have to do. States in position to manage certain activities. Fed gov't has capacities state's don't have. To have states bid against other state, driving price up, masks we pay 85 cents for are now 7 dollars. Why? Cause all states are bidding. Fed gov't must nationalize.

Cuomo: we're getting existing medical staff the equipment we need. We also are setting up for reserve medical personnel. Contacting all retired clinicians. Contacting medical schools and nursing schools.

Cuomo: Spoke to deblasio and johnson. I want plan today. You can't have a rule that pushes people to Long Island or Westchester. Saw during Sandy with gas prices. All it did was drive people to Nassau and Westchester.

3/24/20

New facts today. Changing in circumstances that are not encouraging.

Increases continue unabated. Rate of increase has gone up. Most sophisticated people studying this. What now seeing that rate of new cases is doubling about every 3 days. That is a dramatic increase in the rate of infection.

New projection suggests number of hospital beds could be 140K. WE haven't flattened the curve and the curve is actually increasing. Need 40K ICU beds. Troubling and astronomical numbers. Not only do we have spike in increase, it accelerates the apex where it could be as close as 14-21 days.

Doing everything we can to flatten the curve. Believe NYC will have a plan in place by noon today. Increased testing to the highest rate in the country. WE have exhausted every option available to us.

We're also trying all new drug therapies. Starting hydroxy therapy today.

FDA also authorized experimental procedure where DOH takes plasma from infected and has the antibodies and injects in sick patients.

Antibody test: testing people to see if they were infected, never knew, resolved, and now has immunity. These are workers that could return to the private sector.

Rate of infection is spiking. Apex is higher and sooner than we thought. That is bad news. Very clear we need to increase the hospital capacity to meet that and it could be here as soon as 14 days.

3 elements necessary to increase capacity: bed availability, staff, and equipment.

Beds: Hospitals must increase capacity by 50%. Goal is try to increase by 100%. Even if they did increase by 100%, not enough. Emergency hospitals being built will be helpful. But nowhere near number of beds we need. No problem using campuses across our State. Talking to hotel owners to take over their hotels.

Need the staff for all those beds. Calling all retirees, all clinicians. Can't ask a person to work around the clock or 14 days straight.

Equipment. The greatest critical need are vents. People with acute needs who will come in need a vent. Will make the difference between life and death. A piece of equipment that you don't normally have a need for high levels. This is a dramatic increase in the number of vents needed. Scouring the globe – secured about 7K vents. We need at a minimum additional 30K. You cannot find them anywhere. Not manufactured quickly.

Experimental procedure. Split the vent – use one vent for 2 patients. Difficult to perform, but at this point we have no options. Working on this as we speak.

No other way to get these vents. We've tried everything else. Only way to get is Fed.

Fed can use Fed defense production act. Requires companies to manufacture. Does no good if start manufacturing in 2 or 3 weeks. Act can help companies. I will contract with you today for X number of vents. Here is the capital you need. But I need the vent in 14 days. Only the Fed has that power. To not exercise that power is inexplicable to me.

Fed gov't has 20K vents in the stockpile. Azar – asked him to look at first word of agency you run, it's health. You're first priority is health. Release the vents to NY. How can we be in situation where NYers are dying because we can't get vents. And Fed saying we aren't going to release from stockpile.

Need to be smarter about how this is done. Look at where problems are. NY has 25K cases. 10 times the problem that CA has. 10 times the problem WA has. You prioritize your actions to where needed. The problem is the volume. Dealing with 2K could be dealt with in this building. WE have 25K cases. We need Fed help now.

Deploy the vents around the country as they are needed. NY is the canary in the coal mine. NY has highest and fastest rate in the nation. What happens in NY will happen elsewhere. Deal with issue here for our apex, and then after the apex passes here, deploy the vents to other parts of the country where needed. Not asking for fed vents to stay permanently in NY. I will take personal responsibility for transporting 20K vents to anywhere once we pass our apex.

We get over the apex, I'll send vents, health care workers, professionals who dealt with it, all around the country. That's how this should be done. Let's help each other.

No American is going to say accelerate the economy at the cost of human life. Job one has to be save lives.

We don't have to choose between the two. Public health strategy was blunt instrument. We isolated people at home. You can now refine that strategy. Lower risk individuals don't need to be quarantined and they shouldn't be with higher risk.

You test, find the antibodies, once we get that test, we will find hundreds of thousands of people who can go back to work. Let younger people and recovered people go back to work. Then ramp up the economy with those individuals. Those two can be done consistently if done smartly.

Focus on crisis at hand. Looming wave of cases about to break in 14 days. Hospital capacity. Hospital beds, staff, and equipment.

If Fed said today I will deploy all 20K vents, it will take us 2 weeks to get into hospitals and locate the staff. Time to do this is now. FEMA sending us 400 vents. I need 30K. You want pat on the back for 400 vents? You're missing the magnitude of the problem.

Testing 90K have been tested. 12K new tests since yesterday.

Live stream cut out. Missed approx. a minute for the press conference.

Delivering supplies we purchased today. No hospital in NYC will be able to say they don't have equipment. We have acquired everything on the market there is to acquire.

Does not take care of the need going forward. Burn rate is very very high. Not a question of money, but you can't find this equipment anywhere.

Can you imagine the nurses going to work every day. Saying I hope I don't get this and bring it home to my family. The firefighters, police, mass transit. Most of us in our homes worried. They're going out every day despite their fear. Not doing it for their family. Doing it for yours. When you see them say thank you.

What happens at end of the day. What does it all mean. The first day this started, I said I'm going to tell you the truth and the facts. Those facts have not changed. This is not a new situation. We watched this through China. 80% will self resolve. Hundreds of thousands have had it and self resolved.

Why all of this for 1 or 2 % of population? Because it's lives. We will do anything we can to protect them.

Can't hear questions

Preliminary plan it will backfill hospitals. ICU beds can only be used in hospital. Where do you put other patients. This place will backfill. Javits can do acute care, but don't anticipate using it that way.

My mother is not expendable. Your mother not expendable. Not going to express a premise that human life is not disposable. Not going to put a dollar figure on human life. I also don't believe it's an either or. You can have intelligent public health strategy and have people go to work. Test people to see if they've resolved. You can do both.

I look at actions, not words. Doing the supplies? Where are they? Where are the vents? Where are the PPE? Peter Navarro – we want to work with companies. Fine, work with countries. Trump said it's a war. It is. Then act like it. Businesses would welcome it. Say they will do it, but need start up capital. Will you give me the start up capital? Will you guarantee buying a set number of equipment. You know what business wants? They want to make money. Help them do that by ordering them to make supplies. At the rate they are going, it's not happening. What am I going to do with 400 vents when I need 30K. You pick the people that are going to die cause I won't.

Feds answer is we don't need to do it because companies coming forward saying they want to do it. I'm sure it's true. I don't need vents in 6 months. I need it now. Asking company to build complex piece of equipment in 14 days. They can't do that. You have to order them to do it, give them the capital. If I do this, someone has to buy these 40K vents. This is expensive item. No one going to build this many unless they know someone is going to buy them. I will transport them anywhere in the country when NY passes

the apex. CA, WA, IL govs will be saying the same thing in a few weeks. Take care of NY now and then we will move the equipment to the next one.

Two different types of facilities here. 1 is an emergency hospital that could be used for acute care. Separately, 1K beds with lower level of care for patients not needing high level of care.

General: first phase is building the 1K from FEMA. Then build out beds to get to the capacity the gov laid out. We expect to be above 2K by the time we are done.

FEMA will staff the 4 250 bed facilities.

Working on antibody test now. No hard answer on when it will be ready. Fairly simple blood test.

3/25/20

Gareth Rhodes, Malatras, Zucker, DeRosa, Mujica

We still have trajectory going up. Haven't turned nor hit the apex.

80% still self resolve. 15% require hospitalization.

We use projection models. Weill Cornell, McKinsey, DOH. Important because projecting possible trajectory and need.

Actual hospitalizations have moved at higher rate than all projected models. That higher infection rate means faster, higher capacity on the hospitals.

Looking at 140,000 cases coming into hospitals. Capacity is 53K. looking at 40,000 ICU cases coming in, only have 3K beds.

We want to reduce cases coming in the hospitals, reduce the rate of cases coming in to hospitals, so we can deal with them in the hospitals.

Same time, increase hospital capacity. Doing everything we can to flatten the curve.

NYC issue – higher level of density we wanted. Young people can catch the virus and transfer it. NYC parks have been a problem.

NYC plan is being implemented. Going to pilot closing streets in NYC to traffic. Mandatory playground social density. No close contact sports in a playground. If non compliance, then we will make it mandatory and close the playgrounds. Don't want to do that.

Evidence suggests density control measures may be working.

Sunday, hospitalizations doubling every two days.

Monday, numbers suggested hospitals doubling every 3.4 days.

Tuesday: doubling almost every 4 days.

Almost too good to be true. Given density, it spread quickly. Reducing density, reduce the spread.

This is a positive sign. Not sure it holds or is accurate.

Increase hospital capacity. What is apex at that line? When will it happen. Again, it's a projection. Could be in 21 days.

Ramp up beds, staff, equipment. Vents are the problem.

Need 140K. Only have 53K. Told hospitals yesterday they need to up capacity 50%. Burden, but hospitals were very generous.

Some hospitals I asked to try to increase by 100%. I believe some hospitals will try. If some of them do that. That would get us to 85K.

FEMA/Army Corp: gets us to 89K

US Navy ship gets us to 90K

All state dorms in downstate NY: 119K beds

Looking at hotels and former nursing homes to make up the difference.

PPE: right now, we have enough PPE for all the hospitals statewide. Do not have a supply for 3,4,5 weeks from now. Still shopping.

Vents: we need 30K. Have 4K in the system. Purchased 7K still shopping. Fed sent 4K. Considering splitting 1 vent/ 2 patients. Still working with Fed gov't to find more. Still single greatest challenge.

Staff: surge healthcare force. 40K responded.



Type	TOTAL
Physicians	2,265
• Anesthesiologists	93
• Emergency Room	86
• Intensive Care Unit	50
• Infectious disease	12
• Pulmonologists	30
Nurse practitioners	2,409
Physician assistants	938
Nurse anesthetists	328
Respiratory therapists	160
RNs	16,367
LPNs	4,016

6K mental health professionals voluntarily signed up to man hotlines. 844-863-9314.

Spoke with Trump last night and this am. Spoke with VP, Kushner. Working on common challenge. No one has vents. No one ever anticipated a situation you would need this many vents. Purchased everything that could be bought. Now trying to accelerate production.

Pres and team using DPA well. It's a leverage tool with private companies. Even with that, there's a ramp up time to put together the supply chain. Ford, GM going to help. Timeline is so short.

We're getting very creative. Talking to companies globally.

NY has the greatest need in terms of numbers. Critical need in terms of timing. Different localities nationally will have different curves. NY is first by a long shot.

Told President rather than saying we have to provide equipment for entire country at one time, lets address critical need in hotspot. Once that hotspot turns, then shift to the next hotspot. Have a rolling deployment instead of static deployment.

NY will be 100% helpful. We need resources from entire country because our apex is first. Send us equipment and personnel. We will redeploy equip and personnel to the next hotspot. I will personally guarantee and manage it. We will return the favor.

Senate considering 2 trillion bill. Would be terrible for NY. \$3.8 billion for NY. Sounds like a lot, but we are looking at revenue shortfall of up to 15 billion. Probably already cost us 1 billion. NYC only gets 1.3 billion. That's a drop in the bucket.

Spoke to House delegation – this doesn't do it. In House bill we got 17 billion. In Senate bill we get 3 billion. We are frugal and efficient. Telling House we really need their help.

130K tested. 12K new over night. 28% of testing nationwide is in NY.

Any hospital in NY can perform testing. You can walk into a hospital in Buffalo and if you meet the protocol you can get tested.

Strategically testing in most dense areas. Tracking down the positives. Anyone anywhere in the State have symptoms, walk into any hospital

30K cases, new cases 5K overnight.

3,805 hospitalized (12%). 888 in ICU (3%). If you look at those 3%, predominantly senior citizens, underlying conditions, immune compromised.

NY at 30K. Next closest is NJ at 3K, CA at 2K.

This is dramatic detail. We have 10 times the problem that NJ has. We have 15 times the problem as CA, who has a much larger population.

Why NY has large number? Personal opinion. Welcome people from across the globe. Second answer: because we are close. NY is very densely populated.

Cuomo: No anticipation of prioritizing vent usage. Plan to have vents for every patient who needs one.

Where are vents that came in going? Any commitment from Feds for more vents?

Cuomo: vents coming in going to stockpile. Will deploy on need basis. Increase in beds is within our control. There are beds, not hospital beds, but can convert them. Logistical problem. Vents different. We don't have them. Fed doesn't have them. No one has a stockpile. Fed has to acquire them same we do.

2015 report that NYS should stockpile

Cuomo: That's not accurate. In 2015 it said if you had the 1918 spanish flu, you'd need X number of vents. No State nor Fed bought vents in prep of 1918 flu pandemic.

Zucker: hundreds have left the hospital resolved. Many others who never came into hospital and resolved. We are following CDC guidelines, after 7 days, asymptomatic for 72 hours, you can return to work.

Cuomo: if we had the vents, we could create 14K beds right away.

7K licensed respiratory therapists – trying to increase that number?

Malatras: put out the call to volunteers. Asked for out of state retirees. Now arranging to come to area.

Fed sources saying NY will run out of ICU beds by Friday?

Cuomo: Haven't seen those reports. I'm reacting to facts I have. If you bring the vents we have in hand and add to beds, that number goes up 14K. We can move them in a day. Multiple stockpiles strategically across NY. We have the vents in the stockpiles. Have not brought to hospitals because no hospital has asked yet.

Reserve workers – where being deployed?

Cuomo: I don't believe being deployed yet. You open new beds, now you need staff. Or you have a hospital with a severe shortage of workers, we would backfill.

Concerns with rollbacks in regs?

Zucker. Looking at that and adapting accordingly.

Cuomo: DOH has multiple regs to run the best health system. Those regs make it so. Regs can sometimes get in the way of expedition and mobilization. We said we are going to relax many regs so they can ramp up staffing and capacity.

Cuomo: I understand the Washington bureaucracy. I know how high the stakes are here. How do you do a state budget with dramatic loss in revenue. Mujica saying Fed passing stimulus package. Package gives us 3.8 billion. Hole is as big as 15 billion. How do you plug that hole? You don't.

Cuomo: I believe it's part language. No body will say it's sustainable to keep the country closed. Everyone agrees in this State that we do everything we can to save a life. Not going to triage and say, these were old vulnerable people. I believe there is a more refined strategy than we are now talking about. Start by bringing in those recovered, younger people back and start recovering the economy that way.

If Feds rollback restrictions does that affect NY?

Cuomo: Fed put out guidelines. States can nuance to fit their needs. NY has a bigger and different problem than everywhere else. What works for NY won't work for Tulsa.

President's team saying anyone who visited NYC should self quarantine for 2 weeks. Will you self quarantine.

Cuomo: That is a medical advisory. Most important thing in life is to know what you don't know.

Zucker: you'd need to follow CDC guidelines. Social distancing.

Emergency loans for State budget?

Cuomo: If no more funding from Feds, I don't know how we write the budget. I know the politics of play nice and don't put any pressure on any other elected official. This is not a time to play nice in the sandbox. I get paid to represent NY. If you are hurting NY, I'm going to do everything I can to defend them. We need more Federal help than this bill give us.

3/26/20

Malatras, de Rosa, Mujica, Cara Kennedy-Cuomo

Public Health and Economic facts are incredibly important.

Public Health – flatten the curve and increase hospital capacity.

Not looking for reduction in cases. Looking for reduction in the rate of the increase in the number of cases. Optimum is not to have an apex.

Almost any scenario that is existing will overwhelm the hospital system. Can't get the curve down low enough so to not overwhelm. So we have to add to the capacity.

Goal is to have at least 1K overflow in each county.

Asked hospitals to try to increase 100%. Also scouting dorms, hotels.

Right now we have enough PPE for immediate future. Hospital community confirmed that.

Vents: still shopping. Approved technology to allow one vent to serve two patients. Also converting anesthesia machines to vents.

Non covid patients normally on vents 3-4 days. Covid on vents for 11-21 days. Don't have quick turnaround.

Right now highest number of cases is downstate. Shifting the load between downstate and upstate hospital.

Economic consequences. Waiting for Fed action to determine where we were on revenues.

What's happening to every state and city gov't: increased expenses for covid. Loss of revenue due to people being out of work. Businesses aren't paying taxes.

We also have to balance a budget. How when you have expenses going out and losse of revenue. Estimate loss of revenue between 10 and 15 billion.

If Fed had taken an action that helped State/City, would have put in a different situation. They passed their 2 trillion bill.

Helped unemployment insurance, help small businesses. Did not help State gov't.

NYS receives 5 billion from the stimulus. Earmarked only for covid expenses. Does nothing for us in terms of lost revenue for the state.

Congressional action simply failed to address gov't need. Spoke to all officials involved and I believe what they did failed to meet the gov't need. Told them I'm disappointed.

This was the time to put politics and partisanship aside. Address the places that need the help.

Budget is due April 1.

Have to address revenue loss. We don't know how much, we don't know when comes back, at what rate, and what DC may due in the future to address situation. Still have to do a budget.

Address realistically. How? Adjust down revenue projections for initial budget. Going to adjust the budget through the years to adjust the actual revenue. Have periods throughout the course of the year that you tell people, this is what we received, these are the actual numbers so you can adjust your budget accordingly.

Testing is up 18,650 tests. We're testing more per capita then S Korea and China.

The number of deaths is increasing. It is not bad news in terms of it being unexpected. People who were infected have been on vents. Longer you are on a vent, the more probability of a bad outcome. WE have people who have been on a vent for 20-30 days. Longer you are on, more likely you are not to come off the vent. That is what's happening.

Longer stays without recovery leads to higher death rate.

Number of deaths at 385. Up from 285 overnight.

Experts expect that number to increase.

Curve continues to go up. Spread across State continues.

37K positive, 5K currently hospitalized. 1,290 ICU patients. 1,517 discharged after being hospitalized.

NY still has most cases by far.

Louisiana is newest hotspot.

Outpouring of support for the people of NY has been so inspiring.

Now have 8600 mental health volunteers. People from other states volunteering as well.

People are getting tired of being at home. This is a marathon. Always said its not going to be over quickly. But we understand people are stepping up to the plate and volunteering.

When I feel tired I think of health care workers, first responders, grocery store workers, pharmacists, transportation workers.

Healthcare workers dealing with a virus they still don't understand, are there 7 days a week.

Transformative and formative for society. First time children have faced real national adversity. Let's teach them the right lessons.

We will get through this. Question is how and when.

Cuomo: stockpiles of vents across the state. Any hospital that needs, we get from the stockpile. We are talking to the Fed gov about more vents, more overflow beds, shopping for vents, splitting vents. Number of vents we need is so astronomical. There is no stockpile available. Fed govt is doing what we are doing.

Cuomo: when you talk to the projection models, you get a fluctuation. Don't know if it's a deviation in what hospitals are reporting. This is self reported data.

PPE is not a problem, then troubling report that nurses using trash bag

Cuomo: we've called the individual hospitals. Distribution could be start and stop.

DeRosa: talked to Ken Davis today, he assured they have what they need. Mitch Katz said he has what they need. We've assured them we will get them what they need.

Quarterly evaluation: would you do, would Leg do?

Cuomo: all coping with the same thing. State, Fed, City gov't has a revenue loss. No one can say they don't accept this reality of revenue loss. I'm sure some people will say I should be held harmless from reality. Everyone is going to have to deal with the reality. We've never done this before. Thinking of quarterly adjustments that are almost mathematical reflections of what revenue projections are. Whatever that deviation is, would be automatic. Would be done with DOB. Don't think Leg is going to want to come up here quarterly to deal with this. This is all a reaction to what Fed gov't did yesterday. I was shocked that they did not address the revenue shortfall.

Mujica: We would look at revenue forecast. We project 10-15 billion shortfall. We project over month and year. We will adjust accordingly. This is public. Goal is to be transparent. Schools would know what is happening each quarter.

Cuomo: anyone can give you a report they are close to running out of PPE in a week in a half. That is the status across the country. We have enough for the immediate future. Distribute on an as needed basis. We are dealing with immediate need, not needed in a week and a half.

Cuomo: gig worker taskforce. I said I want to do everything, including policy initiatives in budget. I don't know at this rate that there will be weeks of legislative discussion afterward. Trying to get as much done in the budget. There are some issues that are complex. I want to pass best, smartest bill you can pass. Gig economy is a complicated issue. Don't believe we will get it done in time for the budget.

Outpatient testing should not be promoted? You say as much testing as possible.

Cuomo: If you have the capacity, you test. Density control and testing. IF you don't have the capacity to test, and you can only test people in hospitals, then you don't have the ability to do it.

Cuomo: we have more overflow capacity. Within that hospital system, you distribute. Second, you have overflow. Javits and others. Only do regional distribution once you do everything you can in that area. I'm not eager to move people from downstate to upstate. That's last option.

Migration of NYC residents to upstate. Consider a travel ban?

Cuomo: Counties can come with whatever suggestions. No travel ban on my agenda.

Cuomo: I'm not a doctor. Dr. Zucker yesterday said not necessary *could not hear the question.

How many days til we run out of vents?

Cuomo: Maximize project for apex was 40K. We have maybe 12K, before anesthesia machines and splitting. We don't have any estimate for when we get there.

Cuomo: any hospital that needs more testing kits. Hospitals like to have supplies for long term. We don't have that ability. We have 3 day supply. That makes them uncomfortable, I know. If they need tests, we can provide.

No plan in place for vent protocol? Construction workers, essential?

Cuomo: looking at construction workers now.

Unemployment numbers?

Cuomo: No one has lost their job. We have all lost our jobs. It's different. When you lost a job, it tends to suggest you did something wrong. This has nothing to do with you. Circumstance we are in. We must correct it. Strength in the fact that it's all of us. It is going to change us. I really believe that. It will form a new generation.

What's the plan for schools?

State tests cancelled for this year. School closure plans – looking at right now.

Plan for getting people back to work?

Something nation is working on. We are working on it. Modified public health strategy that complements a get back to work strategy. What we did was close everything down. If you rethought that and analyzed. I don't know that you would say quarantine. Don't even know was best public health policy. How do you modify to make it smarter? Younger people and resolved people go back to work.

3/27/20

Malatras, Zucker, Gen. Murphy, Gen. Shields

In just one week Javits looks entirely different.

Increase in the number of cases continues. Recapped efforts to flatten the curve. Way you make decision is risk/reward. Battling a deadly virus. Intrusions on daily life, economy.

Public education is important. Public health is on other side of balance beam. Decided to close schools because I believed it was safer. Two weeks ends on April 1, also said would waive 180 day requirement. Every district had to come up with plans to continue functions. They provide childcare, schools, meals in the schools, distance learning.

Reassess: schools should remain closed until April 15. Will reassess at that point.

Increase hospital capacity: possible apex is 21 days. Doing everything we can to be ready for increased capacity.

Doing the impossible now. All hospitals increase by 50%, asking to try to increase 100%. Looking at dorms, hotels. Gathering equipment for everywhere.

Stockpile:



Item	Stockpile	From Fed. Gov't	Total Needed
N-95 Masks	1.2M	340,000	20M
Surgical Masks	4.6M	860,000	30M
Exam Gloves	1.5M	350,000	45M
Protective Gowns & Coveralls	15,000	145,000	20M
Ventilators	3,000	4,400 (2k in stockpile, 2.4k distributed)	30,000

Of 140K needed, how do we get? Hospitals increase by 50%, Some increase by 100%. FEMA and Army Corp putting up emergency hospitals. Planned for 4. 4K additional units. All underway as we speak. Not as far along as Javits, but on their way.

Still have a shortfall: Plan B – seek to build another 4 temp hospitals for another 4K beds. Settled on 4 places, asking Pres to approve. 1 in every borough. 1 for Nassau Suffolk.

Looked at site in Bronx: NY Expo center. Think would work very well. Queens: Aqueduct Racetrack. Brooklyn: Cruise Terminal. SI: College of SI.

Do same thing we did at Javits. Building interior space. Exterior space for temp tent.

That would give coverage across the downstate area.

We also have USNS Comfort coming up. On it's way soon to NY Harbor. 1K beds. 1200 personnel, 12 operating rooms. Pharma and Lab. Arrives Monday.

Dorms: looking at City College, Queens College.

Hotels and Nursing. Marriott Brooklyn Bridge and Brooklyn Center Nursing HOME.

This will be coming online before we think the apex hits. Same time, flattening the curve to soften the apex.

Still testing. Total: 138,376. New: 16K

Total cases: 44K, new cases 3K

519 deaths in NY up from 385.

6,481 hospitalized. 1,583 in ICU, 2,045 discharged.

NY still most affected states. NY 44K, NJ 6,876

Getting data in a better way. Information would come in erratically. This is a more uniform set of data. All the number of people in the hospital with COVID



Rate of increase is slowing, but number of cases still going up. We want to see rate slow.

Outpouring of support is extraordinary.

Medical staff volunteering has increased another 10K in one day. 62,447 volunteers total.

Mental health volunteers increased 1,400 in one day for a total of 10,099.

Praised Gen Murphy, Army Corp, Javits staff.

This is an insidious beast. This is not going to be a short deployment. This is going to be weeks. It's going to be long, hard, ugly and sad day. Mission is to save lives. And as hard as we work, we are not going to be able to save everyone. What's more cruel is this enemy attacks the weakest of us.

Every time I've called out National Guard, I say same thing. I promise I will not ask you to do anything I won't do myself and I will never ask you to go anywhere I won't go myself.

You are living a moment in history. Going to be written and talked about for generations. This is a moment that forges character, people, changes people.

You will serve with honor and that will make you proud and it should. I am proud of you. I am proud to be with you yet again and fight this fight with you. Bring you thanks from all NYers.

Cuomo: vents are in stockpile because that's where they are supposed to be. WE need them for the apex. Not at capacity today. Well maybe you don't need 30K? I don't have a crystal ball. I don't operate here on opinion. I operate on facts, data, numbers, and projections. Weill, CDC, McKinsey are making projections for us. All say you could need 140K beds and 40K vents. Those are numbers.

Cuomo: You will see as these numbers increase, you'll see hospitals reaching capacity. You'll see hospitals over capacity. That's why we are building more.

Cuomo: Schools, extending two weeks more. If same trajectory, going up, we will extend it again. I don't know what's going to happen next week. So do it for 2 weeks and reassess.

Cuomo: Flatten the curve, only two things you can do. Social distancing, we've taken dramatic action. Testing, doing more than place in the country. Is that why the curve is slowing? I would think there is a correlation. Rate of doubling is slowing, good news.

Zucker; A lot of different factors could be involved. Social distance is working. Think we will have a better answer in a couple days when we see the trend.

Cuomo: The criteria you need a large open indoor space with power, HVAC, accompanying space to set up staff and supplies, now empty. 1 per county so every county has one facility. Looked at 10 sites. Got down to few and went with Army Corp. Came up with final list of 4. Going to ask Pres approve.

Cuomo: first step is approval. Need that first. Then timeline for construction is 10 days.

Zucker; looking at policy (assume it the birth partner, couldn't hear). Hospitals have the right to do further than we are recommending.

Zucker; working with all hospitals. Health care workers on front lines. Working with them on proper precautions.

Cuomo: doing budget. In discussions with Leg leaders. Fed gov't said they would provide aid to state gov'ts. Passed a bill that didn't do that. Have no state revenues to speak of. Going to have to dramatically cut our state expenses. Can't spend that which we don't have. Fed gov't only gave us 5 billion. Only for covid expenses. We've lost about 10-15 billion in revenue. Fed gov't gave us 0. We're going to have to cut education aid because that's the number 1 expense. Healthcare, we can use 5 billion because its covid. When Feds didn't give money, they cut education funding.

Cuomo: to freeze rents, we said no evictions based on rent for 90 days.

Cuomo: we closed down non essential construction sites yesterday. We have a list.

Cuomo: people are out of work, you can qualify for unemployment insurance. That's not what you were making. Rent which tends to be 40-50% of income. Signed EO that by law, landlord cannot evict a tenant for nonpayment of rent.